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Annual Report...

Town of Ashland
New Hampshire



1996

1997 Dates To Remember

January 1	Fiscal year begins
March 6	Annual Pemi-Baker Regional School District Meeting Plymouth Regional High School Gymnasium - 7:00 PM
March 8	Annual School District Meeting Ashland School Gymnasium - 1:00 PM
March 11	Annual Town Meeting - ELECTIONS Ashland School Gymnasium - 9:00 AM to 7:00 PM
March 15	Annual Town Meeting - DELIBERATIVE SESSION Ashland School Gymnasium - 1:00 PM
April 1	All real property assessed to owner this date
April 15	Last day for veterans to file for permanent tax credit with the Selectmen's Office
	Last day for eligible residents to file for permanent elderly exemption with the Selectmen's Office
	Last day to file Current Use application with the Selectmen's Office
April 30	Dog tax due. Licenses available from the Town Clerk with proof of rabies vaccination and spaying/neutering
July 1	First half of semi-annual tax billing commences to draw interest at 12%
December 1	Unpaid real estate and personal taxes commence to draw interest at 12%

MEETINGS

SELECTMEN

Third Monday of the Month, 5:00 PM - Booster Club

PLANNING BOARD

Third Tuesday of the Month, 7:00 PM - Ashland Town Office

CONSERVATION COMMISSION

First Wednesday of the Month, 7:00 PM - Ashland Town Office

ZONING BOARD OF ADJUSTMENT

Meetings scheduled as needed

HOUSING STANDARDS BOARD

Meetings scheduled as needed

**Annual Report of the Officers
of the
TOWN OF ASHLAND**

For the Fiscal Year Ending December 31

1996

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DEDICATION



Thomas "Punky" & Lorraine Marsh

Ashland is fortunate to have residents as dedicated and committed to the Town as Punky and Lorraine Marsh are.

Punky retired as the Electric Superintendent on July 31, 1996. Punky came to work for the town in 1968 and has continually strived to re-build, add to, modernize and maintain our electric department while keeping our electric rates competitive with the larger electric companies in the State. Punky not only accomplished his goals, he did so without placing the electric department in debt, which is a major accomplishment by anyone's standards.

Lorraine retired as a Library Trustee to the Town after twenty-five years of service. Ashland is fortunate to have a Town Library in the center of town which is a major source of pride to all of the townspeople due to the diligence of Lorraine during her tenure at the Library.

Punk and Lorraine were both raised in Ashland and chose to continue to live in Ashland after they were married. We want to wish both of them a long and happy retirement.

IN MEMORIAM



Richard Baker

Richard Baker served the town of Ashland as a member of our Fire Department. Dick was born in Ashland and chose to live most of his adult life in Ashland with his wife June.

Dick will be missed by those who knew him.

IN MEMORIAM



Richard Newton

Richard Newton served the town of Ashland as a member of our Fire Department. Dick, as he was referred to by his friends, was a quiet man who was dedicated to his family.

Dick will be missed by those who knew him.

IN APPRECIATION



Philip J. Guyotte
1922 - 1996

Phil was a lifetime resident of this community and he served his fellow citizens as a selectman in the early 60's, along with these duties he sat on the Planning Board. Phil also served as a member of the budget committee. Phil was a World War II Army veteran and a member of the Dupuis Cross American Legion Post.

Phil was a quiet man who was dedicated to his family and friends and will be missed by all.

IN APPRECIATION



Lawrence Lee

1911 - 1996

Lawrence Lee was a native of Ashland, attending New Hampton and Ashland Schools. He worked at the Ashland Paper Mill and L.W. Packard Woolen Mill, and after being discharged from the U.S. Army, worked at the Socony Mobil Oil Company, transferring from Ashland in 1958 to Newington when the local plant was sold.

He was co-founder, secretary, president, director, and an honorary life-member of the Pemigewasset Valley Fish and Game Club. He and other local citizens formed the "Booster Club," constructing a new ball field and clubhouse, after which they worked on the Ashland Beach and bathhouse. Lawrence was also a volunteer fireman in Ashland and Durham for a total of 32 years.

He was a supervisor of the check list, ballot clerk and selectman for three years in the 1950's. As selectman, he made the first dial telephone call to Selectman Arnold Spencer of Plymouth November 15, 1954.

Lawrence had an outgoing personality and will be missed by the community.

Town of Ashland

Officials and Boards

1996

Board of Selectmen

N. Scott Weden	1999	resigned
Edward Hubbard	1997	appointed
Kendall B. Hughes	1998	
Arnold Cummings	1997	

Town Clerk

Patricia Tucker	1999	
Deputy: Beverly Boose		resigned

Town Treasurer

Kelly Avery	1997	
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Town Moderator

Philip Preston	1998	
Assistants: Marion Merrill		
Brian Ray		

Town Trustees

Richard Ogden	1999	
Thomas Peters	1998	
Edward Dupuis	1997	

Library Trustees

Caroline Boyle	1999	
Sandra Ray	1998	
Patricia Preuss	1997	

Supervisors of the Checklist

Douglas Ober	2002	
Beverly Ober	2000	
Joanne Hrdlicka	1998	

Budget Committee		
John C. Hughes	1999	
Donald Porell	1999	
Jeffrey Uhlman	1999	
Gordon McCormack Jr.	1999	resigned
James Gosse	1997	appointed
Christopher Shipp	1998	
David Ruell	1998	
Douglas Ober	1998	
Daniel Uhlman	1998	
Ann Marie Reever	1997	
Anne Lamson	1997	resigned
Steven Murdock	1997	appointed
Bradley Ober	1997	
Denise Cross	1997	resigned
Thomas Winn	1997	appointed
Mark Hormell		School Board Ex-Officio
Caroline Boyle		School Board Ex-Officio
Arnold Cummings		Alternate Selectmen Ex-Officio

APPOINTED OFFICIALS

Town Manager

Rosemarie McNamara

Tax Collector

Rosemarie McNamara

Deputy: Patricia Tucker

Fire Department

Chief - Merritt "Skip" Fields

1st Deputy Chief - David Paquette

2nd Deputy Chief - Thomas Stewart

Superintendent of the Electric Department

Thomas E. Marsh

retired

Lee V. Nichols

appointed

Superintendent of the Water and Sewer Department

David Brennan

resigned

Stephen Stankus

appointed

Police Department

Chief - Cameron M.C. Brown	appointed
Sergeant - Charles Tarr	
Administrative Sergeant - Donald Marren	
Investigator - Howard J. Beaudry	
Patrolmen - Amara Weisberg	resigned
Michael Reeve	resigned
Clancy McMahon	resigned
Katherine Brunelle	resigned
Gary Prince	
Gregory Mangers	
Diane DeLucca	
Specials - Douglas Wiseman	
Scott Weden	resigned
Gregory Mangers	resigned
Gary Prince	resigned
Thomas Rowell	
Steven Calderwood	
Peter Cook	

Planning Board

Brian Ray	1999	resigned
Gordon McCormack Jr.	1999	resigned
John C. Hughes	1999	alternate
Sarah Weinberg	1999	
Eugene Bishop	1998	alternate resigned
Glenn Dion	1998	
Christopher Johnstone	1998	
Eugene Bishop	1997	
William Roach	1997	alternate
Brian Chalmers	1997	resigned
Kendall B. Hughes		Selectmen Ex-Officio

Lakes Region Planning Commission

Glenn Dion	1998
Kendall B. Hughes	1997

Zoning Board of Adjustment

Mark Hormell	1999
Kendall L. Hughes	1999
Russell Cross Sr.	1999
Michael Lembo	1998
Elaine Allard	1997

Parks and Recreation Director		
Christine Weden		resigned
Margaret Grass		appointed
Ashland Campground Director		
Ernest Paquette		
Road Agent		
Mark Ober		
Health Officer		
Michael Hunter D.C.		
Animal Control Officer		
Ashland Police Department		
Welfare Officer		
Robert Hicks		
Emergency Management Director		
Rosemarie McNamara		
Deputy - Cameron Brown		
Scribner Memorial Trustees		
Samuel Norman	1997	
Raymond Burke Sr.	1997	
Building Inspector		
Robert Hicks		
Electrical Inspector		
Mike Bridges		resigned
Frank Murdock		appointed
Plumbing Inspector		
Alfred Salvoni		
Historic Commission		
Robert Hicks	1997	
Claire Hicks	1997	
Marilyn Rollins	1997	

Conservation Commission

Sandra Jones	1999	
Nancy Page	1999	
Gordon McCormack Jr.	1998	resigned
James C. Beard Jr.	1998	
Daniel Murphy	1998	alternate
Ruth Knapp	1997	

Pemi-Baker Home Health Agency Representative

Mary Ruell

Pemi-Baker Solid Waste District Representative

Arnold Cummings 1997

Housing Standards Committee

Elaine Hughes 1999
Christopher Shipp 1998
Kelly Avery 1997
Chief Merritt "Skip" Fields
Health Officer Michael Hunter

Sewer Extension Committee

Roger Calley
Edward Dupuis
Joyce Bavis
Philip Preston
Rosemarie McNamara

Selectmen's Report

1996

Selectman N. Scott Weden, who was reelected in March, resigned in May. Edward J. Hubbard was appointed to serve with Arnold Cummings and Kendall B. Hughes.

Ashland was full of activity this year, from water lines and road construction to the closing of the landfill.

We are still waiting for the completion of the E911 numbering system. The new water system is nearing completion and the installation of the aeration system is ongoing.

The Board was able to pass the Sewer Use Ordinance and Personnel Policies this year. We also completed and accepted the pay and salary schedule for our town employees.

Due to changes in the Elderly Exemption laws we are bringing to the voters a revised Elderly Exemption for our elderly citizens.

All of these projects are the culmination of hard work by the town manager, grants administrator, office staff and town departments. We wish to thank all of them for their individual contributions.

We would also like to thank once again, the volunteers who put in numerous hours of service to make this community one that we are all pleased to call "home."

Edward J. Hubbard
Arnold Cummings
Kendall B. Hughes
Ashland Board of Selectmen

Town Manager's Report

1996

Ashland started and ended 1996 with numerous water, sewer, highway, and landfill construction projects going on concurrently throughout various sections of our town. I believe all of us will agree that construction has certainly made our lives in Ashland eventful, disruptive and complicated, however, the end result will make Ashland a community each and every one of us take more pride in calling "our hometown."

The Water Department continued their construction from spring right into the winter. North Main Street water line construction took place during the spring and summer with final pavement during the fall. Mill Street, Glove Street, Murray Street and Elm Street experienced not only water main replacement but road reconstruction, sidewalk construction and drainage improvements during the fall. Final completion on this project is scheduled for the spring of 1997. The fall and winter months saw the water main connection to the new water site with the treatment building under construction. Water connection onto the new system is anticipated to occur late February 1997. This new connection will cause disruption throughout the system because the water flow will be reversed from the Jackson Pond flow. The Water Department will be sending information concerning the issue.

The town experienced water odor and taste problems during late fall into the winter months which were caused by algal bloom. This is extremely rare and, unfortunately due to the cold conditions and treatment applied to Jackson Pond by personnel from the State of New Hampshire Department of Environmental Services, it took a long time to take effect. Also, as a result of the cold conditions all of the algae was not killed, therefore, we experienced a reoccurrence. This was an act of nature, there was nothing our personnel could have done to prevent this from happening and we apologize to each and every resident who had the misfortune to experience either the smell or taste during this time.

The Sewer Department had its first Sewer Use Ordinance adopted by the Board of Selectmen during 1996. This ordinance will enable Ashland to monitor what the wastewater treatment facility is receiving and take actions to prevent harmful substances from being deposited into our facility.

The Sewer Department started the long awaited Aeration Upgrade project during the fall months and completion will occur during the spring. This project will take care of the operational part of the waste receiving stream and enable Ashland to start expanding and connecting new customers to our

system. The 1997 Town Warrant has, what is anticipated, the first of a three year expansion phase of our sewer department. The Town wants to clean up the Squam River and offer more services to its residents. We hope that you will support this move.

The Water and Sewer Department saw Dave Brennan leave to work for the town of Sunapee. We wish Dave well. Stephen Stankus, a local resident, was hired as his replacement. Steve took over in May and has continued the replacement of equipment at the sewer plant getting up to speed, and keeping track of all of the construction projects ongoing in both departments.

The Police Department is currently having a new police entrance constructed. This entrance came in with a bid much higher than estimated, however, due to recommendations by both Workmen's Compensation and New Hampshire Municipal Property Liability Trust over the last couple of years it was decided to do the project. Tom Winn left as Interim Chief in June of 1996. He was replaced by Cameron Brown who came to Ashland from the Town of Bennington where he served as Chief of Police since 1994. On behalf of the Board of Selectmen, I want to take this opportunity to express our thanks to Tom Winn for his leadership of the department during his tenure and his willingness to assist the town during the Police Chief replacement process. The Police Department saw numerous changes in personnel in 1996 — Clancy McMahon joined the University of New Hampshire Police Department; Kathy Brunelle joined the Lincoln Police Department and Mike Reeve joined the private sector. Gary Prince and Greg Mangers, both Ashland residents and part-time officers, joined the Department as full time officers. Dianne DeLucca joined the Department this fall coming to Ashland from the Plymouth Police Department.

The Fire Department continued upgrading and maintaining their department. The much anticipated Rescue Vehicle voted upon at the 1996 Town Meeting was not purchased due to costs, however, an article will be in the 1997 Town Warrant to purchase this vehicle.

The Highway Department built a new Salt and Storage Shed, again, coming in at a cost higher than anticipated, however, it was determined to move forward with this project. This building will enable the Highway Department to store, we believe, enough sand and salt for an entire winter season which will allow the town to bulk purchase at a cost savings. This building also allows for storage of equipment. Personnel changes included Jim Godville retiring after 19 years of service to the town at the end of 1995 and Steve Lyford leaving town employment due to health reasons in September after 13 years of employment. Tim Paquette and Kevin Horn, both local residents, were hired to replace Steve and Jim. We wish both Steve and Jim well in the future.

The Landfill Closure was started this fall, with final completion anticipated in the spring. This long awaited project came in under anticipated cost estimates which is good news for taxpayers. The town will try to locate a burn pile location once the closure is completed and construct an easier method to handle the construction and demolition materials deposited at the transfer station. We have had numerous requests for both items mentioned and want the townspeople to understand that we are attempting to accommodate their requests.

Mandatory recycling by some town residents is still not being done. Recycling and transfer costs are items which need to be addressed by our town. The recycling market has bottomed out, therefore, the town is having to spend money to get rid of the recyclable materials or just give the materials away. We estimate that for another \$10,000.00 annually the town could transfer all solid waste materials and not recycle. The situation we find ourselves in, is that if we stop recycling the town may not want to start recycling again once the market opens up and environmentally we should recycle. Your comments on this issue would be appreciated — please speak with the Selectmen, the Road Agent or myself concerning this matter. We want to do what is right for the town and need your input.

The Parks and Recreation Department saw a change of leadership in 1996. Chris Weden left the town to go into the private sector. Margaret "Peggy" Grass from Rumney was hired as her replacement. The summer camp program saw unexpected growth in 1996 and the town hired three more counselors than anticipated to take care of the additional children enrolled. Peggy started a program for young children one day a week and continued the after school program throughout the fall and winter months.

The Electric Department also saw a change in leadership. Thomas "Punky" Marsh retired on July 31 after twenty-eight years with the town; Lee Nichols took over for Punky. Eric Baker was hired to replace Lee as a Linesman when Lee became Superintendent. The final upgrade of the Electric Department took place in August, therefore, the town should be set for a number of years. Power purchase costs continue to rise and the town has started the process of finding less expensive power sources. Our contract with Public Service will expire soon and we have been working with the other municipal electric departments in an effort to band together to become a pool in order to go out to bid as one group instead of five municipalities.

The New Hampshire Supreme Court ruled against Ashland in its effort to construct our own line on North Ashland Road. The town needs to hear from the residents whether we should continue in our efforts to take over that section from the New Hampshire Electric Cooperative. Please contact the Select

men, the Electric Superintendent or myself to let us know your views on this important issue.

Peter Binette, our Grants Administrator, once again has been able to obtain grants for the town's betterment. We were awarded a feasibility grant to study replacement of water mains, sewer manholes and road construction for Thompson Street from the monument to the PASS building. We anticipate submitting an application to the Office of State Planning in July to do construction.

The Board of Selectmen adopted town Personnel Policies in January of 1996. These policies have been worked on since 1992. These policies put in writing what is and is not expected from town employees.

In July, the town contracted with the New Hampshire Municipal Association to complete a Pay and Salary Classification Study of all full time town employees and some year round part-time employees. This study was received in January 1997.

I think, of all of the years I have been employed by the town in various positions, 1996 has been the most turbulent year. The Town saw decisions made which some people did not agree with for a variety of reasons. I learned that we, in town government, have to be more responsive to the taxpayers and residents and more aware of their needs. Communication is the key — the most obvious and controversial issue Ashland faced this year was the hiring of a new Police Chief. As Town Manager with approval from the Board of Selectmen, I contracted with a firm and established a committee to assist in the process to hire the new Chief. I listened to citizens who contacted me, who I must tell you were few, and — I never expected nor anticipated the backlash that occurred. Let me say first of all, that had I been contacted by more people the process would have been handled differently. I am not sure the outcome would have been different. I need to hear from you before the decisions are made, not after. Please contact me at home, if you cannot reach me at the office.

Another learning process for me this year was expenditures — I allowed each department to purchase items which were not budgeted in 1996 because of the department heads ability to cut costs, or purchase previously budgeted items less expensively. This, again, caused discussion and I have already informed the department heads that in 1997 items which are not budgeted will not be purchased. As Town Manager, I believe that if we can purchase a needed item now, which will result in saving the town money in the long run, it should be done. However, due to comments I have received from townspeople, this is not the process Ashland residents want to occur. You, the residents

of Ashland, want to have a say in items purchased, and the department heads and I will respect that request and am more than willing to comply.

Scott Weden left the Board of Selectmen in May for personal reasons. Ed Hubbard, a former Selectman, was appointed by the remaining Selectmen to serve as Selectman until election in 1997. We want to wish Scott well and look forward to his participation in town affairs in the future.

I would like to take this opportunity to thank the Board of Selectmen, Department Heads, Town Employees, members of the Town Boards, Commissions and Committees for their cooperation and assistance during 1996 in managing town affairs. I want to thank the townspeople for their support during 1996. I also would like to ask that anytime a resident has a concern on any issue before the town, to please contact me — don't assume someone else will. Ashland is your town, as well as mine, and I need your input so that the Board of Selectmen and I do what is right for Ashland.

Rosemarie McNamara
Town Manager

Ashland Town Warrant 1996

The State of New Hampshire

To Inhabitants of the Town of Ashland, in the County of Grafton in said State, qualified to vote in Town Affairs:

You are hereby notified to meet at the Ashland Public School Gymnasium in said Town on Tuesday, March 12, 1996 from 9:00 AM to 7:00 PM to act upon the following Articles 1 and 2 by vote by official ballot. The polls will open at 9:00 AM and will close no earlier than 7:00 PM.

ARTICLE 1. To choose all the following officers for the year ensuing:

- (a) One member of the Board of Selectmen for 3 years
- (b) One Town Clerk for 3 years
- (c) One Town Treasurer for 1 year
- (d) One Town Moderator for 2 years
- (e) One Town Trustee for 3 years
- (f) One Town Trustee for 2 years
- (g) One Library Trustee for 3 years
- (h) One Library Trustee for 2 years
- (i) One Supervisor of the Checklist for 6 years
- (j) One Budget Committee member for 1 year
- (k) One Budget Committee member for 2 years
- (l) Four Budget Committee members for 3 years

ARTICLE 2. To vote on the amendment to the Town of Ashland Zoning Regulations proposed by the Planning Board. (This contains general editing and consolidating of the current Ashland Zoning Ordinance and revised Industrial Zone.)

You are hereby notified to meet at the Ashland Public School Gymnasium in said Town on Saturday, March 16, 1996 at 1:00 PM to act upon the following articles:

ARTICLE 3. To see if the Town will vote to raise and appropriate such sums not to exceed one million dollars (\$1,000,000.00) for the closure of the Sanitary Landfill; and to authorize the issuance of not more than Eight Hundred Thousand Dollars (\$800,000.00) of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the municipal officials to issue and negotiate such bonds or notes and to determine the rate of interest thereon; and to authorize the withdrawal of the sum of \$200,000.00 plus such interest which has accumulated from the Sanitary Landfill Capital Reserve Fund; and to authorize the receipt and expenditure

of any Federal, State or private funds that may become available for this purpose. (Recommended by the Board of Selectmen and Budget Committee) (2/3 ballot vote required)

ARTICLE 4. To see if the Town will vote to raise and appropriate such sums not to exceed four hundred thirty six thousand six hundred dollars (\$436,600.00) for the purposes of relocation of the Town water supply, including costs of acquisition of a portion of the land now owned by Kenneth Avery and Carol Currier (Tax Map 4-001-001) and of additional hydro-geo and engineering services, and water line construction; and to authorize the issue of not more than Three Hundred Thousand Dollars (\$300,000.00) of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the municipal officials to issue and negotiate such bonds or notes and to determine the rate of interest thereon; and to authorize the acceptance of a grant in the amount of One Hundred Thirty Six Thousand Six Hundred Dollars (\$136,600.00) from the Rural Economic & Community Development; and to authorize the receipt and expenditure of any Federal, State or private funds that may become available for this purpose. (Recommended by the Board of Selectmen and Budget Committee) (2/3 ballot vote required)

ARTICLE 5. To see if the Town will vote to adopt a wellhead protection ordinance and management program to the proposed municipal well and water supply as follows:

A. Purpose. The purpose of this ordinance is to protect the public health and safety of the Town of Ashland and its residents; to provide the maximum assurance that the Town's well and municipal water supply will be protected from contamination; to assure that best management practices are followed to protect against contamination from property uses and potential contamination sources; and to avoid costs for both the Town and property owners that could be caused due to contamination of the municipal water supply. This ordinance is adopted pursuant to RSA 31:39 and is further intended to provide a means of local enforcement of ground water protection consistent with the State Safe Drinking Water Act (RSA 485) and the Groundwater Protection Act (RSA 485-C).

B. Wellhead Protection Area. The Selectmen, by regulation adopted after public hearing, and based upon engineering studies, shall define a wellhead protection area sufficient to comply with all State and Federal requirements and to protect the Town's municipal well and water supply from contamination.

C. Informational Program. The Selectmen shall also establish a program intended to identify and inventory potential contamination sources within the

wellhead protection area defined under Section A. This program shall also include information and education aspects intended to advise property owners and occupants of potential hazards to the municipal water supply and the actions which can be taken to eliminate, minimize and manage such hazards. The regulations adopted to implement this program shall incorporate provisions for inventories and inspection of properties located within the wellhead protection area.

D. Best Management Practice Requirements for Users. Existing uses known by the Town to exist within the wellhead protection area which are potential contamination sources, if properly operated and managed, should not create any appreciable risk of contamination to the municipal water supply. Therefore, any existing use within the wellhead protection area which involves a potential contamination source, including, but not limited to, those set forth in RSA 485-C:7 (the State Groundwater Protection Act) shall utilize best management practices as defined by the Division of Water Supply and Pollution Control of the Department of Environmental Services.

E. Usage Restrictions.

(1) Consistent with RSA 485-C:12, the following uses shall be prohibited from being sited within the wellhead protection area; hazardous waste disposal facilities; solid waste landfills; outdoor storage of road salt or other deicing chemicals; junk, salvage, or scrap material yards; snow dumps; wastewater or septic lagoons; uses prohibited by the Zoning Ordinance; other uses which create significant hazards to the public health and safety by potential contaminations of the municipal well and water supply.

(2) Any use enumerated in paragraph (1) which is in existence on the effective date of this ordinance may continue in operation so long as its operation does not result in imminent danger to the public health and safety. Such a user may be required to install pollution detection devices such as monitoring wells. The Selectmen may require such a user to obtain a groundwater release detection permit similar to that required by RSA 485-C:13. In any event, each such use shall utilize best management practices in accordance with RSA 485-C.

F. Effective Date. This ordinance shall take effect upon its adoption by the Ashland Town Meeting. Implementing administrative regulations adopted by the Selectmen under this ordinance shall take effect as designated in the regulations.

ARTICLE 6. To see if the Town will vote to change the purpose of the Highway Department Capital Reserve from the Highway Department Equip-

ment Capital Reserve Fund to the Highway Equipment and Building Capital Reserve Fund as per RSA 35:16. (Recommended by the Board of Selectmen and Budget Committee) (2/3 vote required)

ARTICLE 7. To see if the Town will vote to withdraw the sum of twenty five thousand dollars (\$25,000.00) from the Highway Department Equipment and Building Capital Reserve Fund to be used as an offset against the appropriation included in the 1996 Highway Department Budget to construct a salt and sand shed. (Recommended by the Board of Selectmen and Budget Committee) (Majority vote required)

ARTICLE 8. To see if the Town will vote to withdraw the sum of sixty seven thousand dollars (\$67,000.00) from the Fire Department Equipment Capital Reserve Fund to be used as an offset against the appropriation included in the 1996 Fire Department Capital Outlay Budget to modify an existing fire truck into a heavy duty fire rescue vehicle. (Recommended by the Board of Selectmen and Budget Committee) (Majority vote required)

ARTICLE 9. To see if the Town will vote to raise and appropriate the sum of five thousand dollars (\$5,000.00) to be placed in the Highway Department Equipment and Building Capital Reserve Fund. (Recommended by the Board of Selectmen and Budget Committee) (Majority vote required)

ARTICLE 10. To see if the Town will vote to raise and appropriate the sum of five thousand dollars (\$5,000.00) to be placed in the Fire Department Equipment Capital Reserve Fund. (Recommended by the Board of Selectmen and Budget Committee) (Majority vote required)

ARTICLE 11. To see if the Town will vote to establish a Police Department Equipment Capital Reserve Fund (pursuant to RSA Chapter 35) and to raise and appropriate the sum of five thousand dollars (\$5,000.00) for such purpose. (Recommended by the Board of Selectmen and Budget Committee) (Majority vote required)

ARTICLE 12. To see if the Town will vote to raise and appropriate the sum of Five Hundred Dollars (\$500.00) for the support of the BIG BROTHERS/BIG SISTERS OF NORTHERN NEW HAMPSHIRE program administered by the Tri-County Community Action Program. (Petitioned by twenty five or more legal voters) (Recommended by the Board of Selectmen and Budget Committee) (Majority vote required)

ARTICLE 13. To see if the Town will vote to adopt minimum housing standards pursuant to RSA 48-A as follows:

(1) A housing standards board is established consisting of the Town Health Officer, the Fire Chief, and three members appointed by the Selectmen for three year staggered terms.

(2) The enforcement and appeals procedures shall be as set forth in RSA 48-A:3-6.

(3) The initial minimum housing standards to be established in the Ashland Housing Standards Code shall be the minimum standards set forth in RSA 48-A:14, which are hereby incorporated by reference. The Housing Standards Board shall study the need for additional standards or other procedures and may recommend amendments to the Housing Code for consideration by future Town Meetings. (Recommended by the Board of Selectmen) (Majority vote required)

ARTICLE 14. To see if the Town will vote to authorize the Conservation Commission to henceforth retain the unexpended balance of its annual appropriation, said funds to be placed in a conservation fund as authorized by RSA 36-A:5. (Recommended by the Board of Selectmen) (Majority vote required)

ARTICLE 15. To see if the Town will vote to authorize the prepayment of property taxes and to authorize the Tax Collector to accept such prepayment as provided by RSA 80:52-a. (Recommended by the Board of Selectmen) (Majority vote required)

ARTICLE 16. To see if the Town will vote to authorize the Board of Selectmen to sell surplus or obsolete supplies and equipment by public auction or sealed bid or to transfer items of historical significance to the Ashland Historical Society without further vote of the Town. (Recommended by the Board of Selectmen) (Majority vote required)

ARTICLE 17. To see if the Town will vote to authorize the Board of Selectmen to transfer town owned property located on Cross Road abutting property now owned by Russell Cross Jr. to Russell Cross Jr. on such terms and conditions as the Selectmen deem appropriate. (Recommended by the Board of Selectmen) (Majority vote required)

ARTICLE 18. To see if the Town will vote to accept the Reports of its Boards, Commissioners, Committees, and Officers for the year 1995 subject to corrections of errors when and if found. (Recommended by the Board of Selectmen) (Majority vote required)

ARTICLE 19. To see if the Town will vote to raise and appropriate the sum of \$5,174,680.00 which represents the operating budget. Said sum does not include special articles addressed, except as expressly stated. (Recommended by the Board of Selectmen and Budget Committee) (Majority vote required)

ARTICLE 20. To transact any other business which may legally come before said meeting.

N. Scott Weden, Chairman
Arnold Cummings, Member
Kendall B. Hughes, Member
Board of Selectmen
Town of Ashland, N.H.

Attest: A true copy:

N. Scott Weden, Chairman
Arnold Cummings, Member
Kendall B. Hughes, Member
Board of Selectmen
Town of Ashland, N.H.

Town of Ashland Election Results

March 12, 1996

In accordance with the Town of Ashland legally signed and posted warrant by the Ashland Board of Selectmen, the meeting was called to order by Philip Preston, Moderator, at the Ashland School Gymnasium.

The polls were declared open at 9:00 AM and declared they would be open until 7:00 PM. The absentee ballots would be cast at 2:00 PM.

New ballot clerks James Cole and Josephine Brown were sworn in by the moderator.

The following citizens were sworn in as ballot counters: Beverly Boose, David Paquette, Marion Merrill, Maureen Evleth, James Gosse, Margaret Dobbie, Thomas Peters, Kendall B. Hughes, Ann Marie Reever.

The results of the tabulation of ballots are as follows:

Selectman

Scott Weden	224	Elected
Merritt Fields	2	write ins
Tom Peters	2	write ins
Donald Porell	1	write in
Dan Uhlman	1	write in
Pat Preuss	1	write in
Glenn Bricker	1	write in
Bill Koning	1	write in
Rosie McNamara	1	write in
Vern Marion	1	write in
Ernie Paquette	1	write in

Town Clerk

Patricia Tucker	228	Elected
Kelly Avery	1	write in
Brad Ober	1	write in
Susan Lovejoy	1	write in
Philip Preston	1	write in

Town Treasurer

Kelly Knowlton Avery	201	Elected
John C. Hughes	52	

Town Moderator

Philip Preston	200	Elected
Brian Ray	10	write ins
Glenn Bricker	9	write ins
Marion Merrill	1	write in
Ernest Paquette	1	write in
Scott Weden	1	write in

Town Trustee - 3 Year Term

Richard Ogden	210	Elected
Chris Weden	1	write in
Chris Shipp	1	write in
Jenny Hughes	1	write in
Laurette Hunter	1	write in
Glenn Dion	1	write in

Town Trustee - 2 Year Term

Thomas Peters	203	Elected
Robert Boyle	2	write ins
Kelly Knowlton Avery	1	write in
Sharon Monahan	1	write in
Brad Ober	1	write in
Robert Hicks	1	write in
Glenn Dion	1	write in
Anyone Else	1	write in

Library Trustee - 3 Year Term

Caroline Boyle	221	Elected
Ginny Murphy	1	write in
Robert Hicks	1	write in
Maureen Zock	1	write in
Gordon McCormack Jr.	1	write in
Shirley Marcroft	1	write in

Library Trustee - 2 Year Term

Pat Preuss	199	Elected
Marilyn Rollins	2	write ins
Christine Hobart	1	write in
Lorraine Marsh	1	write in
Linda Pare	1	write in
Sandra Jones	1	write in
Douglas Ober	1	write in
Beatrice Moody	1	write in
Thomas Peters	1	write in
Marion Merrill	1	write in

Supervisor of the Checklist

Douglas Ober	231	Elected
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Budget Committee - 3 Year Term

Gordon McCormack Jr.	107	Elected
Donald Porell	9	write ins
Jeff Uhlman	9	write ins
John Hughes	9	write ins
Dan Uhlman	6	write ins
John Murphy	5	write ins
Tom Winn	5	write ins
Wray Fanton	4	write ins
Bob Boyle	3	write ins
Ann Marie Reever	3	write ins
David Page	2	write ins
Brian Chalmers	2	write ins
Cappy Hahn	2	write ins
Tom Peters	2	write ins
Bob Hicks	2	write ins
Steve Murdock	2	write ins
John Laverack	2	write ins
Merritt Fields	2	write ins
Patricia Tucker	1	write in
Bill Koning	1	write in
Ralph Lyford	1	write in
Terry Fouts	1	write in
Chris Shipp	1	write in
Kelly Knowlton Avery	1	write in
Tom Sheffield	1	write in
Philip Preston	1	write in
John Hrdlicka	1	write in
Judy Gilmore	1	write in
Shirley Marcroft	1	write in
Anne Lamson	1	write in
David Marcroft	1	write in
Virginia Murphy	1	write in
Ray Knowlton	1	write in
Richard Ash	1	write in
Dorothy Beaton	1	write in
Jim Beard Jr.	1	write in
Vern Marion	1	write in
Ed Hubbard	1	write in
Joanne Hrdlicka	1	write in
Ron Niles	1	write in
Tony Randall	1	write in
Gwen Newton	1	write in
Glenn Ober	1	write in
Joseph Bartlett	1	write in
Melvin Norton	1	write in

Budget Committee - 3 Year Term (continued)

Mike Bridges	1 write in
Peter Binette	1 write in
David Ruell	1 write in
Laurette Hunter	1 write in
Maureen Eyleth	1 write in

Budget Committee - 2 Year Term

Dan Uhlman	5 write ins
Don Porell	2 write ins
John C. Hughes	2 write ins
Dean Marcroft	2 write ins
Kelly Avery	2 write ins
Michael Hunter	1 write in
Jeff Uhlman	1 write in
Judy Gilman	1 write in
Tom Winn	1 write in
Debbie Marcroft	1 write in
Chris Weden	1 write in
Virginia Murphy	1 write in
Doug Ober	1 write in
Bob Boyle	1 write in
Melvin Norton	1 write in
Joanne Hrdlicka	1 write in
Ed Hubbard	1 write in
Lee Avery	1 write in
Ron Niles	1 write in
Glenn Dion	1 write in
Jeff Uhlman	1 write in
Ann Lamson	1 write in
Glenn Bricker	1 write in
Bradley Ober	1 write in
Joyce Bavis	1 write in
Bill Pack	1 write in
Richard Ogden	1 write in
Wray Fanton	1 write in
Maureen Eyleth	1 write in
Kendall Hughes	1 write in
Richard Ash Sr.	1 write in
Ann Marie Reever	1 write in

Budget Committee - 1 Year Term

Ann Marie Reever	201 Elected
Douglas Ober	1 write in
Anyone Else	1 write in
David Marcroft	1 write in
Ralph Lyford	1 write in
Ann Lamson	1 write in
John C. Hughes	1 write in
Melvin Norton	1 write in

QUESTION NO. 1

Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows: General editing and consolidating of the current Ashland Zoning Ordinance.

YES 135

NO 76

Town Meeting Minutes

Ashland, New Hampshire

March 16, 1996

The deliberative session of the 1996 Ashland Town Meeting was called to order by Moderator Philip Preston at 1:00 PM.

The following newly elected officers were sworn in by Town Clerk Patricia Tucker: Jeffrey Uhlman, Donald Porell, Gordon F. McCormack Jr., Kelly Avery, Philip Preston, Scott Weden, Richard Ogden, Thomas Peters, Caroline Boyle, Douglas Ober and John Hughes.

ARTICLE 3. It was moved by Arnold Cummings, seconded by Scott Weden to raise and appropriate such sums not to exceed one million dollars (\$1,000,000.00) for the closure of the Sanitary Landfill; and to authorize the issuance of not more than Eight Hundred Thousand Dollars (\$800,000.00) of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the municipal officials to issue and negotiate such bonds or notes and to determine the rate of interest thereon; and to authorize the withdrawal of the sum of \$200,000.00 plus such interest which has accumulated from the Sanitary Landfill Capital Reserve fund; and to authorize the receipt and expenditure of any Federal, State or private funds that may become available for this purpose. This was recommended by the Board of Selectmen and Budget Committee. A 2/3 ballot vote in the affirmative is required to pass.

A presentation was given and discussion by the body followed. A motion to close debate was passed.

A separate ballot box was used for this article. The polls were open at 1:47 PM and closed at 2:47 PM. Ballot counters Margaret Dobbie, Catherine Hahn, Dennis Eastman, Linda Eastman were sworn in by the moderator.

The results were: ballots cast 119; needed to pass 80; Yes 89, No 30.

The moderator declared the article passed with the 2/3 majority needed.

ARTICLE 4. It was moved by Scott Weden, seconded by Kendall Hughes to raise and appropriate such sums not to exceed four hundred thirty six thousand six hundred dollars (\$436,600.00) for the purposes of relocation of the Town water supply, including costs of acquisition of a portion of the land now owned by Kenneth Avery and Carol Currier (Tax Map 4-001-001) and of additional hydro-geo and engineering services, and water line construction; and to

authorize the issue of not more than Three Hundred Thousand Dollars (\$300,000.00) of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the municipal officials to issue and negotiate such bonds or notes and to determine the rate of interest thereon; and to authorize the acceptance of a grant in the amount of One Hundred Thirty Six Thousand Six Hundred Dollars (\$136,600.00) from the Rural Economic & Community Development; and to authorize the receipt and expenditure of any Federal, State or private funds that may become available for this purpose. This was recommended by the Board of Selectmen and Budget Committee. A 2/3 ballot vote is required to pass.

A presentation was given followed by questions from the body.

A separate ballot box was used for this article. The polls were opened at 1:47 PM and closed at 2:47 PM. Ballot counters were Margaret Dobbie, Linda Eastman, Catherine Hahn, and Dennis Eastman.

The results of the article were: ballots cast 119, needed to pass 80; Yes 95, No 24.

The article was declared passed by the Moderator.

ARTICLE 5. It was moved by Scott Weden, seconded by Kendall B. Hughes to adopt a wellhead protection ordinance and management program to the proposed municipal well and water supply as follows:

A. Purpose. The purpose of this ordinance is to protect the public health and safety of the Town of Ashland and its residents; to provide the maximum assurance that the Town's well and municipal water supply will be protected from contamination; to assure that best management practices are followed to protect against contamination from property uses and potential contamination sources; and to avoid costs for both the Town and property owners that could be caused due to contamination of the municipal water supply. This ordinance is adopted pursuant to RSA 31:39 and is further intended to provide a means of local enforcement of ground water protection consistent with the State Safe Drinking Water Act (RSA 485) and the Groundwater Protection Act (RSA 485-C).

B. Wellhead Protection Area. The Selectmen, by regulation adopted after public hearing, and based upon engineering studies, shall define a wellhead protection area sufficient to comply with all State and Federal requirements and to protect the Town's municipal well and water supply from contamination.

C. Informational Program. The Selectmen shall also establish a program intended to identify and inventory potential contamination sources within the wellhead protection area defined under Section A. This program shall also include information and education aspects intended to advise property owners and occupants of potential hazards to the municipal water supply and the actions which can be taken to eliminate, minimize and manage such hazards. The regulations adopted to implement this program shall incorporate provisions for inventories and inspection of properties located within the wellhead protection area.

D. Best Management Practice Requirements for Users. Existing uses known by the Town to exist within the wellhead protection area which are potential contamination sources, if properly operated and managed, should not create any appreciable risk of contamination to the municipal water supply. Therefore, any existing use within the wellhead protection area which involves a potential contamination source, including, but not limited to, those set forth in RSA 485-c:7 (the State Groundwater Protection Act) shall utilize best management practices as defined by the Division of Water Supply and Pollution Control of the Department of Environmental Services.

E. Usage Restrictions.

(1) Consistent with RSA 485-C:12, the following uses shall be prohibited from being sited within the wellhead protection area: hazardous waste disposal facilities; solid waste landfills; outdoor storage of road salt or other deicing chemicals; junk, salvage, or scrap material yards; snow dumps; wastewater or septic lagoons; uses prohibited by the Zoning Ordinance; other uses which create significant hazards to the public health and safety by potential contaminations of the municipal well and water supply.

(2) Any use enumerated in paragraph (1) which is in existence on the effective date of this ordinance may continue in operation so long as its operation does not result in imminent danger to the public health and safety. Such a user may be required to install pollution detection devices such as monitoring wells. The Selectmen may require such a user to obtain a groundwater release detection permit similar to that required by RSA 485-C:13. In any event, each such use shall utilize best management practices in accordance with RSA 485-C.

F. Effective Date. This ordinance shall take effect upon its adoption by the Ashland Town Meeting. Implementing administrative regulations adopted by the Selectmen under this ordinance shall take effect as designated in the regulations.

A motion to pass over this article until the results of Article 4 was made by Vernon Marion, seconded by John Hughes. This was defeated by voice vote.

The motion to approve Article 5 was read and declared passed by voice vote with no dissent.

ARTICLE 6. It was moved by Rosemarie McNamara, seconded by Scott Weden to change the purpose of the Highway Department Capital Reserve from the Highway Department Equipment Capital Reserve Fund to the Highway Equipment and Building Capital Reserve Fund as per RSA 35:16. This was recommended by the Board of Selectmen and Budget Committee. A 2/3 vote is required to pass.

The moderator declared the article passed by voice vote with no dissent.

ARTICLE 7. It was moved by Kendall B. Hughes, seconded by Rosemarie McNamara to withdraw the sum of twenty five thousand dollars (\$25,000.00) from the Highway Department Equipment and Building Capital Reserve Fund to be used as an offset against the appropriation included in the 1996 Highway Department Budget to construct a salt and sand shed.

This article was declared passed by voice vote with no dissent.

ARTICLE 8. It was moved by Merritt "Skip" Fields, seconded by Kendall B. Hughes to withdraw the sum of sixty seven thousand dollars (\$67,000.00) from the Fire Department Equipment Capital Reserve Fund to be used as an offset against the appropriation included in the 1996 Fire Department Capital Outlay Budget to purchase a rescue vehicle. The tanker and utility vehicle will be traded or sold at the time of purchase.

The article was declared passed by voice vote with no dissent.

ARTICLE 9. It was moved by Rosemarie McNamara, seconded by Scott Weden to raise and appropriate the sum of five thousand dollars (\$5,000.00) to be placed in the Highway Department Equipment and Building Capital Reserve Fund.

The article was declared passed by voice vote with dissent.

ARTICLE 10. It was moved by Kendall B. Hughes, seconded by Scott Weden to raise and appropriate the sum of five thousand dollars (\$5,000.00) to be placed in the Fire Department Equipment Capital Reserve Fund.

The article was declared passed by voice vote with no dissent.

ARTICLE 11. It was moved by Scott Weden, seconded by Rosemarie McNamara to establish a Police Department Equipment Capital Reserve

Fund (pursuant to RSA Chapter 35) and to raise and appropriate the sum of five thousand dollars (\$5,000.00) for such purpose.

This article was declared passed by voice vote with no dissent.

ARTICLE 12. It was moved by Rosemarie McNamara, seconded by Kendall B. Hughes to raise and appropriate the sum of Five Hundred Dollars (\$500.00) for the support of the Big Brothers/Big Sisters of Northern New Hampshire program administered by the Tri-County Community Action Program. (Petitioned by twenty five or more legal voters)

This article was declared passed by voice vote with no dissent.

ARTICLE 13. It was moved by Rosemarie McNamara, seconded by Scott Weden to adopt minimum housing standards pursuant to RSA 48-A as follows:

(1) A housing standards board is established consisting of the Town Health Officer, the Fire Chief, and three members appointed by the Selectmen for three year staggered terms.

(2) The enforcement and appeals procedures shall be as set forth in RSA 48-A:3-6.

(3) The initial minimum housing standards to be established in the Ashland Housing Standards Code shall be the minimum standards set forth in RSA 48-A:14, which are hereby incorporated by reference. The Housing Standards Board shall study the need for additional standards or other procedures and may recommend amendments to the Housing Code for consideration by future Town Meetings.

Following discussion the article was declared passed by voice vote with dissent.

ARTICLE 14. It was moved by Scott Weden, seconded by Kendall B. Hughes to authorize the Conservation Commission to henceforth retain the unexpended balance of its annual appropriation, said funds to be placed in a conservation fund as authorized by RSA 36-A:5.

This article was declared passed by voice vote with dissent.

ARTICLE 15. It was moved by Kendall B. Hughes, seconded by Rosemarie McNamara to authorize the prepayment of property taxes and to authorize the Tax Collector to accept such prepayment as provided by RSA 80:52-a.

This article was declared passed by voice vote with no dissent.

ARTICLE 16. It was moved by Rosemarie McNamara, seconded by Scott Weden to authorize the Board of Selectmen to sell surplus or obsolete supplies and equipment by public auction or sealed bid or to transfer items of historical significance to the Ashland Historical Society without further vote of the Town.

This article was declared passed by voice vote with no dissent.

ARTICLE 17. It was moved by John Hughes, seconded by Scott Weden to authorize the Board of Selectmen to transfer town owned property located on Cross Road abutting property now owned by Russell Cross Jr. to Russell Cross Jr. on such terms and conditions as the Selectmen deem appropriate.

This article was declared passed by voice vote with no dissent.

ARTICLE 18. It was moved by Scott Weden, seconded by Kendall B. Hughes to accept the Reports of its Boards, Commissioners, Committees, and Officers for the year 1995 subject to corrections of errors when and if found.

This article was declared passed by voice vote with no dissent.

ARTICLE 19. It was moved by David Ruell, seconded by Scott Weden to raise and appropriate the sum of \$5,174,680.00 which represents the operating budget. Said sum does not include special articles addressed, except as expressly stated.

This article was declared passed by voice vote with no dissent.

ARTICLE 20. To transact any other business which may legally come before said meeting.

Planning Board Chairman Christopher Johnstone spoke about the Master Plan that the town is now developing. He expressed his desire to have as many residents as possible work on this project in order to make it successful.

Peggy Grass, new Parks and Recreation Director, was introduced.

Citizens expressed concern about the condition of residential buildings situated in the downtown area.

The meeting was adjourned at 2:58 PM.

Patricia Tucker
Ashland Town Clerk
March 16, 1996

Presidential Primary

February 20, 1996

The polls were opened at the Ashland School Gymnasium by Moderator Philip Preston at 8:00 AM. Ballot Clerk Margaret Duguay was sworn in. The absentee ballots were cast at 2:00 PM.

Polls were declared closed at 7:00 PM. The following ballot counters were sworn in by Moderator Philip Preston: David Paquette, Peter Binette, Beverly Boose, Margaret Dobbie, Marion Merrill, James Gosse and David Ruell.

Results of the primary voting as follows:

DEMOCRATIC PARTY

For President:

Willie Felix Carter	0
Sal Casamassima	0
Carmen C. Chimento	0
Bill Clinton	121
Bruce C. Daniels	0
Michael E. Dass	0
Robert F. Drucker	1
James D. Griffin	2
Ted L. Gunderson	0
Vincent S. Hamm	0
Heather Anne Harder	2
Caroline P. Killeen	3
Lyndon H. LaRouche Jr.	3
Frank Legas	1
Stephen Michael	0
David Pauling	1
Pat Paulsen	1
John Safran	0
Ronald W. Spangler	0
Osie Thorpe	0
Ben J. Tomeo	0
Lamar Alexander	3 write ins
Patrick J. Buchanan	2 write ins
Bob Dole	2 write ins
Steve Forbes	2 write ins
Alan L. Keyes	1 write in
Richard G. Lugar	1 write in
Morry Taylor	1 write in
Mickey Mouse	1 write in
Ken Griffey Jr.	1 write in

For Vice President:

Al Gore	53	write ins
Arnold Cummings	1	write in
Caroline Killeen	1	write in
Lamar Alexander	1	write in
Colin Powell	1	write in
Bill Bradley	1	write in
Harriet Keniston	1	write in

REPUBLICAN PARTY

For President:

Lamar Alexander	81
Richard P. Bosa	0
Patrick J. Buchanan	133
Billy Joe Clegg	0
Charles E. Collins	0
Georgiana H. Doerschuck	0
Bob Dole	76
Robert K. Dornan	0
Susan Ducey	0
William James Flanagan	0
Steve Forbes	41
Russell J. Fornwalt	0
Phil Gramm	1
John B. Hurd	0
Alan L. Keyes	20
Michael Stephen Levinson	0
Richard G. Lugar	13
Gerald J. McManus	0
Hubert David Patty	0
Tennie Rogers	0
Richard D. Skillen	0
Morry Taylor	0
Bill Clinton	4 write ins
George Bush	1 write in
Colin Powell	1 write in

For Vice President:

Alan Keyes	25	write ins
Steve Forbes	7	write ins
Morry Taylor	4	write ins
Colin Powell	7	write ins
Richard Lugar	2	write ins
Barbara Dole	1	write in
Robert Dornan	1	write in

Republican Party Vice President (continued)

Susan Ducen	1	write in
Newt Gingrich	1	write in
Bob Dole	3	write ins
Buchanan	2	write ins
Steve Merrill	1	write in
Oliver North	1	write in
Christine Weld	1	write in
Richard Bosa	1	write in
Phil Gramm	3	write ins
Ray Normandin	1	write in
Lamar Alexander	3	write ins
Dan Quayle	3	write ins
Gordon McCormack Jr.	1	write in
Dick Lugar	1	write in
Perot	1	write in
Gore	3	write ins

LIBERTARIAN PARTY

For President:

Harry Browne	1
Irwin A. Schiff	1

For Vice President:

Irwin Schiff	1	write in
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Total Number of Registered Republicans	-	587
Total Number of Registered Democrats	-	331
Total Number of Registered Libertarians	-	3
Total Number of Undeclared	-	235
Total registered voters	-	1156
Total number of ballots cast	-	543
Total percentage of vote	-	47%

Patricia Tucker
Ashland Town Clerk

New Hampshire State Primary

September 10, 1996

In accordance with the legally signed and posted Notice of Voters, the Moderator, Philip Preston, opened the polls at 8:00 AM. He declared that the polls would remain open until 7:00 PM. It was posted that the absentee ballots would be cast at 2:00 PM.

Election Officers - Patricia Tucker, Town Clerk; Moderator Philip Preston, Marion Merrill; Ballot Clerks Gwenivere Newton, Margaret Duguay, Josephine Brown, Anna Smith, Sandra Jones; Supervisors of the Checklist Beverly Ober, Douglas Ober, Joanne Hrdlicka.

The following ballot counters were sworn in: Maureen Eyleth, Beverly Boose, Frank Stevens, Debra Peters, Marion Merrill, John Laverack and James Gosse.

Following are the results of the balloting:

DEMOCRATIC BALLOT

For Governor:

“Sid” Lovett	28
Jeanne Shaheen	71
Brian Woodworth	0
Deborah Arnie Arnesen	1 write in
William Zeliff	1 write in

For United States Senator:

“Dick” Swett	43
John Rauh	55
Heath	1

For Representative in Congress:

Deborah Arnie Arnesen	90
Lawson Brouse	6
Dana Albert	1

For Executive Councilor:

Michael J. Cryans	54
Ray Burton	3 write ins

For State Senator:	
Ned Gordon	1 write in
Wayne King	3 write ins
Anne Smith	1 write in
Sid Lovett	1 write in
John Sununu	1 write in
Deb Arnie Arnesen	1 write in
For State Representative:	
Nils Larson	2 write ins
Bob Smith	1 write in
Bill Phinney	3 write ins
Sandra Jones	2 write ins
Sid Lovett	2 write ins
For Sheriff:	
Glenn W. Bricker	1 write in
Ernie Paquette	1 write in
Alan Jones	1 write in
For County Attorney:	
Ward	13 write ins
Ken Anderson	20 write ins
Steve Panagoulis	1 write in
Brian Ray	1 write in
For County Treasurer:	
For Register of Deeds:	
Kay C. Mudgett	1 write in
For Register of Probate:	
For County Commissioner:	
Steve Panagoulis	3 write ins
John Hemeon	1 write in
Robert Crowley	1 write in
Philip Preston	1 write in

REPUBLICAN BALLOT

For Governor:	
Richard P. Bosa	5
Ovide M. Lamontagne	121
“Al” Rubega	11
James S. Tomaszewski Sr.	1
“Bill” Zeliff	86
Shaheen	1 write in
Lovett	1 write in

For United States Senator:	
“Bob” Smith	200
Swett	4 write ins
Rauh	3 write ins
Kendall B. Hughes	1 write in
For Representative in Congress:	
Robert J. Kulak	6
Dana Albert	22
Tom Alciere	2
Charles Bass	132
“Mike” Hammond	51
Arnesen	4 write ins
Sununu	1 write in
Kulak	1 write in
For Executive Councilor:	
Peter H. Estabrooks	46
Raymond S. Burton	176
For State Senator:	
Edward “Ned” Gordon	192
For State Representatives:	
William “Bill” Phinney	166
John Root	128
Tom Winn	1 write in
Kendall B. Hughes	1 write in
For Sheriff:	
Charles E. Barry	194
Melissa Roszkowski	2 write ins
Joseph Haas	1 write in
Poochie Tarr	1 write in
For County Attorney:	
Ward Scott	94
“Ken” Anderson	130
For County Treasurer:	
Kathleen W. Ward	149
Steven J. Connolly	45
For Register of Deeds:	
Carol A. Elliott	200
For Register of Probate:	
Rebecca R. Wyman	197

For County Commissioner:	
John Hemeon	73
Steve S. Panagoulis	136
For Delegate to the State Convention:	
Norma E. Cole	210
LIBERTARIAN BALLOT	
For Governor:	
Robert Kingsbury	2
Clarence G. Blevens	1
Jean Shaheen	1 write in
For United States Senator:	
“Ken” Blevens	3
John Rauh	1 write in
For Representative in Congress:	
For Executive Councilor:	
Peter Gamble	3
For State Senator:	
For State Representatives:	
For Sheriff:	
For County Attorney:	
Ward Scott	3 write ins
For County Treasurer:	
Kathleen Ward	1 write in
For Register of Deeds:	
Carol Elliott	1 write in
For Register of Probate:	
Rebecca Wyman	1 write in
For County Commissioner:	
Steve Panagoulis	1 write in
John Hemeon	1 write in
Total Names on Checklist	1186
Those voting 09-10-96	341
Percentage that voted	29%

Patricia Tucker
 Ashland Town Clerk
 September 10, 1996

General Election

State of New Hampshire

To the inhabitants of the Town of Ashland in the County of Grafton, New Hampshire.

You are hereby notified to meet at Ashland School Gymnasium, Highland Street, Ashland, New Hampshire on Tuesday the fifth of November, 1996. The polls will be open between the hours of 8:00 AM and 7:00 PM to act upon the following subjects:

To bring in your votes for President and Vice President of the United States, Governor, United States Senator, United States Representative, Executive Councilor, State Senator, State Representative and County Officers.

Given under our hands and seal, this 21 day of October, in the year of Our Lord nineteen hundred and ninety-six.

Edward J. Hubbard
Arnold Cummings
Kendall B. Hughes
Selectmen of Ashland

October 21, 1996

We hereby certify that we gave notice to the inhabitants within named, to meet at the time and place and for the purpose within mentioned, by posting an attested copy of the above Warrant at the place of meeting and at the office of the Town Clerk on the 21 day of October, 1996.

Edward J. Hubbard
Arnold Cummings
Kendall B. Hughes
Selectmen of Ashland

GENERAL ELECTION RESULTS November 5, 1996

The meeting was called to order by Moderator Philip Preston at 8:00 AM. The moderator declared the polls open and to close at 7:00 PM as indicated in the posted warrant. The absentee ballots would be cast at 2:00 PM.

The polls were declared closed at 7:00 PM. The following citizens of Ashland were sworn in as ballot counters: Kathy Sheer, Alfred Salvoni, Thomas Merrill, James Lesure, John Murphy, Ernest Hutter, Norene Hutter,

Norma Cole, Caroline Gosse, James Gosse, Mary Ruell, Kendall B. Hughes, Maureen Evleth, Beverly Boose, Ann Marie Reever, Sandra Ray and Mary Ruell.

Results of the Balloting:

For President and Vice President of the United States:

Republican	- Bob Dole/Jack Kemp	338
Democratic	- Bill Clinton/Al Gore	429
Libertarian	- Harry Browne/Jo Jorgensen	8
Taxpayers	- Howard Phillips/Herbert Titus	2
Reform	- Ross Perot/Pat Choate	96
Write Ins	- Bill Moyers/David Byrne Patrick Buchanan Maury Taylor Colin Powell None of the Above	1 1 1 1 1

For Governor:

Republican	- Ovide M. Lamontagne	343
Democratic	- Jeanne Shaheen	505
Libertarian	- Robert Kingsbury	7
Independent Reform	- Fred Bramante	15
Write Ins	- Sid Lovett	1

For United States Senator:

Republican	- Bob Smith	473
Democratic	- Dick Swett	340
Libertarian	- Ken Blevens	47
Write Ins	- John Rauh Ben Figuroa	1 1

For Representative in Congress:

Republican	- Charles Bass	458
Democratic	- Deborah Arnie Arnesen	347
Independent American	- Roy Kendel	15
Independent	- Carole Lamirande	35
Write Ins	- Dana Albert	1

For Executive Councilor:

Republican	- Raymond S. Burton	574
Democratic	- Michael J. Cryans	210
Libertarian	- Peter Gamble	48
Write Ins	- Bev Panagoulis Ben Figuroa John Hemeon	2 1 1

For State Senator:

Republican/Democratic	- Edward "Ned" Gordon	732
Write Ins	- Peter Detone	2
	Bob Smith	1
	Sid Lovett	1
	Mae Merrill	1
	Ben Figuroa	1
	John Q. Public	1
	James Lesure	1

For State Representative:

Republican/Democratic	- William Bill Phinney	645
Republican/Democratic	- John Root	515
Write Ins	- Sandra Jones	3
	Nils Larson	3
	K.B. Hughes	1
	B.A. Finkle	2
	Sid Lovett	3
	Scott Layton	1
	John Q. Public	1
	Susan Duncan	2
	Paula Werme	1
	Anthony Casarino	1
	Hap Hinman	1
	Ann Smith	1

For Sheriff:

Republican/Democratic	- Charles E. Barry	744
Write Ins	- Ty Gagne	1

For County Attorney:

Republican/Democratic	- Ken Anderson	734
Write Ins	- Scott Ward	1
	Mike Hemley	1
	Ward Scott	1
	Brian Ray	2

For County Treasurer:

Republican/Democratic	- Kathleen W. Ward	735
Write Ins	- Rosemary Tucker	1

For Register of Deeds:

Republican/Democratic	- Carol A. Elliott	755
Write Ins	- Rose McNamara	1

For Register of Probate:
Republican/Democratic - Rebecca R. Wyman 729

For County Commissioner:
Republican/Democratic - Steve S. Panagoulis 743
Write Ins - John Hemeon 1
James Beard Jr. 1
Frank Cocharella 1

Patricia Tucker
Ashland Town Clerk
November 5, 1996

Ashland Police Department

On May 10, 1996, I was pleased and proud to have been chosen to lead the Ashland Police Department. I succeeded veteran police officer Tom Winn, who guided the department as Acting Chief during its transition period, and we sincerely thank him for all his help.

Every change of management brings with it changes in practices, procedures, appearances, styles and attitudes. Law enforcement is no exception, and while some changes will be more noticeable than others, it is safe to say that the Ashland Police Department will experience all of them. My goal is to maintain a professional police department that the taxpayers can be proud of, with a continuing assessment of our progress towards helping solve community problems and an "open door" policy. Adults and children alike are always welcome at the department, whether they come with a problem, for information, or just to say hello.

None of our efforts would be possible without the continued support of the community; we are indeed grateful for your help, ideas and encouragement and welcome your suggestions and comments.

We are proud to be your Police Department and are committed to providing the best possible service to the community in a professional, timely and courteous manner. We look forward to serving you in 1997.

Respectfully submitted,
Cameron Brown
Police Chief

Annual Activity Report - 1996

Service Calls		
Aid to Public	357	Foot Patrols
School Crossing	328	Missing Persons
Vacant House Checks	503	Domestic Disputes
Civil Standby	53	Animal Complaints
Alarms	78	Untimely Deaths
Protective Custody	12	Department Meetings/Training
Lost & Found Property	28	Business Checks
		27,507

Juvenile Cases

Abuse/Neglect	4	Simple Assault	7
Criminal Mischief	16	Theft	8
Criminal Trespass	6	Missing/Runaway	5
Criminal Threatening	1	Suspicious Activity	7
Disorderly Conduct	35	Possession of Tobacco	2
Truants	11	Possession of Drugs	2
Harassment	15	Possession of Weapons	3
Sexual Assault	5	Child Welfare	17

Juvenile Court Cases

Delinquents	8	Counsel & Release	81
Diversion	7		

Criminal Cases

Burglary	8	Adult Arrest (not m.v.)	42
Theft	70	Cruelty to Animals	4
Criminal Mischief	41	Stalking	2
Criminal Trespass	10	Sexual Assaults	1
Criminal Threatening	12	Drugs	13
Disorderly Conduct	74	Harassment	27
Assault	11	Liquor Laws	10
False Report to L.E.	3	Issuing Bad Checks	34
Contempt of Court	4	Miscellaneous	160
Hindering Apprehension	2	Adult Court Cases	134

Motor Vehicle Cases

Summons Issued	230	Conduct After Accident	2
Warnings Issued	1,120	Parking Tickets	119
DWI	20	Towed M/V	16
Motorist Assist	104	Other M/V Arrests	10
M/V Lockouts	29	Operating After Suspension	21
Accidents	64	Miscellaneous	131

Community Programs

Halloween Safety	PSC Community Council
Drug/Alcohol Awareness	Police Explorer Post
School Reading Program	Food For All Program
D.A.R.E.	Big Brothers/Big Sisters
School Lunch Program	

Ashland Fire Department

Town Report 1996

Another extremely busy year with three hundred and thirty (330) toned responses. There were no major fire losses this year in Ashland. The introduction of the enhanced 911 system, the use of smoke detectors, everyone's alertness to fire prevention and concern for their neighbors' safety is what has contributed greatly to that outcome.

It's hard to believe that the Fire Station is over twenty years old. We have been refinishing it and improving its energy efficiency at the same time. A little at a time over the last few years we have replaced the following items: the overhead doors, the smaller entrance doors, all the windows, the ceiling tiles, and the heating furnace. Now to complete the job we need to replace the steel outside door jambs, repaint the walls and lastly re-tile the floors.

The installation of exhaust filters in the apparatus room will eliminate the diesel exhaust soot from turning everything black and will provide a much healthier atmosphere for everyone.

The Isuzu Trooper blew the engine head this fall and the town mechanic informed me that it was not worth repairing. Fortunately the police had just put their new cruiser in service and we have been given the Ford Taurus which was due to be taken out of service.

At the 1996 town meeting you voted to release the money we had in the capital reserve fund to purchase a new rescue vehicle. Unfortunately we came up short on money and one major under estimate was the cost of the four wheel drive and another the fact there is nothing in-between a one ton chassis and a full blown commercial truck.

We lost three former firefighters this year: Richard Newton, Richard Baker and Lawrence Lee. Our sympathy goes out to their families.

Breakdown of the calls for 1996:

Alarm activations &		Mutual aid cover truck	6
malfunctions	10	Mutual aid structure	9
Animal Rescues	2	Outside fires	4
Brush or grass	6	Power line down or arcing	13
Chimney fires	7	Search and rescue	1
Emergency medical calls	169	Service calls	7
Extrication	2	Smoke in building	8
Fuel Spills	10	Structure fires	2
Gas leaks	2	Water evacuations	5
Motor vehicle accidents	55	Vehicle fires	12

Respectfully submitted,
Merritt (Skip) Fields, Chief

Ashland Firemen's Association

1996 Annual Report

1996 was a year of giving for the Ashland Firemen's Association. Although our fundraising efforts were not as successful as years in the past, throughout 1996 our generosity went uncompromised.

In December we were able to honor the Ashland Firefighters who came before us by having our annual retired firefighter's dinner. This dinner is always successful in providing our predecessors the opportunity to reminisce about days gone by. It also allows us the opportunity to show them our appreciation for their dedication to the fire service. In December we also held our annual Children's Christmas Party. In March we honored Henry Bates for his many years of service by presenting him a firefighters clock with an inscription referring to his dedication to the Ashland Fire Department. Throughout the year the Ashland Firemen's Association also contributed money to equipping the fire department engines 2M-4 and 2M-2.

The association purchased an oxygen/jump kit for 2M-4 to provide medical support for firefighters on mutual aid calls. We also equipped 2M-2 with various pieces of equipment such as assorted hand tools and a forcible entry kit.

In the past year we also continued our tradition of sending flower arrangements to friends of the association in times of sorrow or happiness.

As in years gone by the association also awarded scholarships from the A.P. Blake Scholarship Fund.

This year was somewhat of a difficult year to fulfill everyone's expectations. For some reason donations to Operation Santa have been on the decline over the last few years and of course gifts are getting more expensive. Despite the decrease in donations we were able to make Christmas a little happier for 83 children from 35 families and 6 adults. We wish to thank everyone who contributed either money or gifts to this very worthwhile cause.

In the future, as we continue our tradition of generosity to others, I hope we can find a way for our members to benefit from our hard work on a more personal level.

Respectfully submitted,
Christopher P. Shipp
President

Report of Town Forest Fire Warden and State Forest Ranger

To aid your Forest Fire Warden, Fire Department and State Forest Ranger, contact your local Warden or Fire Department to find out if a permit is required before doing any open burning. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are ten Forest Rangers who work for the N.H. Division of Forests and Lands, Forest Protection Bureau. State Forest Rangers are available to assist communities with forest fire suppression, prevention and training programs as well as the enforcement of forest fire and timber harvest laws. If you have any questions regarding forest fire or timber harvest laws please call our office at 271-2217.

The State of New Hampshire operates 15 fire towers, 2 mobile patrols and 3 contract aircraft patrols. This early detection and reports from citizens aid in the quick response from local fire departments.

1996 Fire Statistics (Cost Shared)

Fires Reported by County		Causes of Fires Reported	
Belknap	6	Smoking	5
Carroll	7	Debris Burning	34
Cheshire	13	Campfire	16
Coos	10	Power Line	4
Grafton	12	Railroad	2
Hillsborough	19	Equipment Use	1
Merrimack	14	Lightning	2
Rockingham	15	Children	22
Strafford	5	OHRV	1
Sullivan	6	Miscellaneous	20
Total Fires	107		

"REMEMBER, ONLY YOU CAN PREVENT FOREST FIRES!"

**Robert E. Boyd
Forest Ranger**

**Merritt J. Fields
Forest Fire Warden**

Ashland Highway Department Report

1996

The 1996 year was a busy one for the Highway Department. A more than average snowfall kept us working many extra hours. The combination water and road improvement project on Mill, Elm, Glove and Murray Streets was started and will be completed in the Spring of 1997.

Projects that are being planned for the future are a water, sewer and road improvement on Thompson and River Streets, a water and road improvement on School, Gordon and a small section of Highland Street will be started late Spring.

The building of a new salt, sand and storage shed was completed during the summer.

The general road maintenance program was also done this year.

Mark W. Ober
Road Agent

Report of the Water and Sewer Departments

1996 has seen continuing improvements to the Water and Wastewater Departments. The wastewater aeration system upgrade is in progress and is expected to be completed by the end of June, 1997. The water system upgrade continues to go forward with the completion of contract #3, which is in the North Main Street area. The building of the pump/chemical feed station is in progress and is expected to go on line in the early part of 1997. The final phase will be to disconnect the reservoir from the town and supply all water from the new wells.

We are exploring the possibilities of replacing the older sections of the water distribution system as funds permit, and looking into the possibilities of extending the sewer collection system. We have slowly been replacing the outdated lab and plant equipment and have acquired new safety equipment for confined spaces that can be utilized by both departments. We have switched to a new water meter system and will be installing the new meters over a two year period.

We are replacing the gas chlorination system at the wastewater treatment plant with a liquid chlorination system. This will greatly enhance the safety of the treatment plant, public, and surrounding area.

Both departments continue to strive to improve the service to our customers and thank them for their understanding and cooperation during the past year.

Respectfully,
Stephen H. Stankus
Water and Sewer Superintendent

WATER DIVISION

Receipts

Appropriation	<u>\$596,369.00</u>
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\$596,369.00

Expenses

Salaries	\$ 29,816.40
FICA	4,219.42
New Hampshire Retirement	1,306.76
Legal Expense	2,293.07
Training	1,063.30
Power Purchase	1,091.95
Health Insurance	10,853.84
Life & Disability Insurance	868.73
Property, Auto & Liability Insurance	6,241.84
Workmen's Compensation	2,305.00
Telephone	354.09
Advertising	518.80
Professional Dues	362.00
Publications	209.98
General Expenses	1,648.79
Chlorine	2,267.50
Uniforms	841.37
Fuel	0.00
Superintendent Expense	115.50
Engineering	1,170.07
Pond/Reservoir	2,002.70
Office Wages	15,226.56
Audit	100.00
Office Electric	732.78
Office Heat	555.52
Office Water	197.88
Computer Expense	3,795.55
Postage Meter Maintenance	0.00
Copier Maintenance	0.00
Computer Maintenance	0.00
Office Supplies	1,439.19
Postage Meter Rental	0.00
Deposits	52.69
Postage	1,010.75
Water Tests	1,455.50
New Equipment	0.00

Water Bond Principal	20,000.00
Water Bond Interest	22,550.00
Water Tower	2,750.00
Meter Repairs	1,317.53
Hydrant Repairs	1,425.06
New Meters	8,470.20
Equipment Maintenance	146.92
Water Services	1,665.50
New Services	118.00
Water Structures	3,087.23
Purification Repairs	4,473.29
Main Repairs	1,052.95
New Hydrants	3,986.61
Land Acquisition	567.66
Vehicle Expense	1,689.12
Balance	<u>428,951.40</u>
	\$596,369.00
Balance in Checking Accounts	
December 31, 1996	\$183,222.56

SANITARY DIVISION

Receipts

Appropriation	\$342,158.00
	\$342,158.00

Expenses

SEWER:

Salaries	\$ 28,768.82
FICA	2,025.55
New Hampshire Retirement	648.35
Engineering	0.00
Legal	0.00
Training	230.00
Ejector Station Electricity	484.88
Vehicle Expense	1,419.43
Computer Expense	0.00
Health Insurance	5,757.55
Life & Disability Insurance	451.18
Property, Auto & Liability Insurance	3,901.15
Workmen's Compensation	1,810.50
Telephone	42.15
Advertising	157.50
Professional Dues	0.00
Supplies	900.56
General Expense	699.87
Sewer Uniforms	238.36
Superintendent Expense	25.00
Grit Chamber Maintenance	0.00
Ejector Station Maintenance	1,000.69
Repairs to Mains & Manholes	1,198.00
New Equipment	605.24
Office Wages	7,462.36
Audit	70.00
Office Propane	277.76
Office Electric	495.94
Office Water	48.35
Computer Expense	0.00
Postage Meter Maintenance	11.37
Copier Maintenance	0.00
Miscellaneous Office Expense	124.97
Office Supplies	345.14
Meter Rental	0.00
Postage	501.50

PLANT:

Salaries	\$ 28,961.24
New Hampshire Retirement	648.41
Engineering	4,832.84
Legal Expense	1,839.15
Training	195.00
Plant Electric	64,905.20
Plant Heating Oil	516.80
Plant Water	2,670.80
Vehicle Expense	626.88
Computer Expenses	39.48
Office Equipment	459.12
Fax Expense	150.00
Health Insurance	5,757.63
Life & Disability Insurance	451.32
Property, Auto & Liability Insurance	3,901.15
Workmen's Compensation	1,810.50
Plant Telephone	1,188.31
Advertising	117.90
Outside Labs	8,291.05
Dues	45.00
Supplies	1,239.97
General Expenses	521.35
Uniforms	238.49
Superintendent Expense	70.10
Lagoon Maintenance	5,777.70
Aerator Maintenance	896.00
Pump Maintenance	450.52
Laboratory Chemicals	1,259.47
Building/Outside Maintenance	1,119.12
Mains & Manholes	110.00
Lab Supplies	1,392.68
Laboratory Equipment	19,395.36
Chlorine	0.00
New Equipment	0.00
Office Wages	7,676.43
FICA	2,623.94
Office Electric	441.42
Office Propane	277.76
Office Water	48.41
Postage Meter	11.38
Miscellaneous Expense	233.68
Office Supplies	345.15

Postage	501.50
Industrial Pretreatment	40,569.17
Balance	69,848.45
	<hr/>
	\$342,158.00

Balance in Checking Accounts
December 31, 1996 \$ 30,309.27

Ashland Electric Department

1996 Report

1996 saw a major change in the Ashland Electric Department, Thomas "Punky" Marsh retired.

Punk was responsible for bringing many good things to the town of which a few are:

- 1) Installing, operating and maintaining the town's hydro system on Squam River.
- 2) Rebuilding and upgrading the substation from which we are served. He did 90% of the wiring in the substation building, burning the midnight oil numerous nights.
- 3) After rebuilding the substation, up-grading and stepping the voltage on the distribution circuits. The last conversion was done in September, so the town is now on the new sub.
- 4) Negotiating a contract with PSNH that has kept our rates substantially below those that surround us.

Those of us at the electric department ask the Town to join us in wishing Punky a long, happy and healthful retirement.

Sincerely yours,
Lee V. Nichols
Superintendent
Ashland Electric Department

ASHLAND ELECTRIC DEPARTMENT

Receipts

Appropriation	<u>\$3,060,000.00</u>	\$3,060,000.00
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Expenses

Building	\$ 1,461.57
Substation	495.73
Distribution Poles & Fixtures	9,073.40
Distribution Overhead Conductors	7,042.15
Services	3,134.90
Line Transformers	17,186.00
Customer Meters	2,945.20
Street Light Equipment	1,681.00
General Tools & Equipment	1,901.87
Power Purchase	2,183,235.27
Superintendence	19,855.25
Maintenance Structures & Equipment	5,787.08
Maintenance Substation	4,696.37
Maintenance Distribution	9,317.17
Maintenance Primary	8,726.81
Maintenance Secondary Services	5,975.62
Maintenance Trees & Right of Way	7,285.51
Maintenance Meters & Transformers	838.10
Maintenance Street Lights	1,760.34
Customer Meter Reading & Collections	6,840.00
FICA	11,040.45
Stores & Shops	2,893.13
Truck Expense	9,566.13
Deposits	4,493.08
Telephone	2,821.84
Postage	3,000.00
Bad Debt, Audit & Miscellaneous	923.07
Office Utilities	1,022.03
Miscellaneous Office Expense	979.61
Billing & Accounting	18,939.64
Heating Fuel	555.53
General Office Salary	6,037.31
Postage Meter	1,705.46
Computer Expense	2,033.20
Misc. Office Equipment Maintenance	289.50
General Office Supply	3,470.24

Transformer Disposal	377.68
Engineering	2,354.29
Rate Study	119.00
Legal	1,428.65
In Lieu of Taxes	25,000.00
Hydro Maintenance Expense	3,695.07
Hydro Contingency	1,670.26
Property, Auto & Liability Insurance	17,942.76
Health Insurance	18,330.68
Life & Disability Insurance	1,449.49
Workmen's Compensation	3,489.00
New Construction	10,379.31
Balance	604,754.25
	\$3,060,000.00

Balance in Checking Accounts

December 31, 1996

\$ 669,199.40

Electrical Inspector's Report

1996

Inspections since assuming position of inspector in August 1996:

Raymond Small, Highland St.
Mark Goldstone, Pease Rd.
Daniel Golden, Owl Brook Rd.
Amy Hayden, Highwoods Trail
Greg Baker, Owl Brook Rd.
Freudenberg NOK, Rte. 3
Karen and Dana Fligg, Cottage St.
Jeremy Hiltz, Owl Brook Rd.
Ronald Cavese Jr., North Ashland Rd.
Spencer and Kathy Hadlock, Rte. 3
Michael Dickinson & Suzanne Mills

F.L. Murdock
Electrical Inspector

Plumbing Inspector's Report

1996

There were seven (7) plumbing permits pulled in 1996:

- 2 modular homes
- 2 remodelled kitchens & bathrooms
- 1 addition which included kitchen only
- 1 new home, not complete yet
- 1 car wash, not complete yet

Remember, when a permit is pulled you usually have a rough inspection and a finish inspection. For your health and safety, please remember to make these calls.

Thank you,
Fred Salvoni
Plumbing Inspector

Ashland Parks and Recreation

1996 Annual Report

Please accept this, my first, annual report for the Ashland Parks and Recreation Department.

This year saw some change, but mostly growth for the Department. The summer camp program opened with 138 registrants and the numbers stayed very high during the entire season. With the increase in participants, the Department enlarged the playground staff to fifteen individuals to ensure a well supervised program for the children involved.

One reason for the larger camp is contributed to the addition of a play camp for Ashland's younger citizens — our 3-5 year olds. This camp ran three days a week for the six week camp season. It was filled to capacity and very much enjoyed by all participants.

Additional changes in the camp structure will be seen in 1997 with a camp provided for junior high-aged children. It is the intent of the Department to involve as many children as possible in a worthwhile summer experience.

The After School Center is still a very popular and active program. Children are able to come to the Booster Club two days a week after school to partake in arts and crafts, games, sports and supervised fun.

Tee-Ball was still a very popular program with 46 youngsters learning the basics of baseball. It needs to be noted that this program is run solely by volunteers who deserve much credit for their dedication and involvement in this program.

Other activities that were added to the programming choices for 1996 were a Preschool Playgroup (meeting one day per week throughout the school year) and Tennis Lessons (for school aged children).

The tennis courts and playground continue to be utilized by many individuals. Yearly maintenance continues to keep these facilities in excellent condition. These are wonderful facilities. The townspeople of Ashland should be proud to have these as part of the community.

The growth in the Parks and Recreation Department could be endless. It is the intent of this Department to not only service the children of Ashland,

but residents of all ages in some type of leisure activity. Recreation is not just for kids anymore!!! If anyone has a skill or interest that they would like to share with others, please contact me.

In closing, I would like to thank the townspeople of Ashland, administration and fellow Department Heads for the incredible amount of support that has been shown towards the Department's efforts.

Respectfully submitted,
Margaret R. Grass
Parks and Recreation Director

Memorial Park - 1996

Financial Report

Balance, January 1, 1996	\$ 446.10
--------------------------	-----------

Receipts

Interest Earned	\$ 22.90
Donations	
Memorial Gifts	\$20,325.00
Honoraria	1,560.00
Other	5,215.00
Sale of Art, net	27,100.00
	205.00
Total Receipts	\$27,327.90
	\$27,774.00

Expenditures

Loan and Interest	\$ 7,981.77
Printing	529.50
Postage	160.00
Sign Supplies	49.62
Total Expenditures	\$ 8,720.89
Balance, December 31, 1996	\$19,053.11

Recap

Meredith Village Savings Bank	\$ 1,948.44
MVSB, checking	1,104.67
MVSB, CD	16,000.00
	\$19,053.11

The major activity of the Memorial Park Commission in 1996 was a letter appeal for donations to help us to retire the loan undertaken in 1995 for the purchase of land at the north end of the park from David Colburn.

The response was most gratifying. The loan has been retired, and we are now working to enhance the trust fund to insure adequate care of the park in the future.

Memorial gifts this year have been made in memory of Thomas Bailey, William Beaton, Pamela Straw Bergeron, Louise Bilodeau, Ora Brown, Robert E. Brown, Grace E. Crowley, Thomas Fraser, John E. Glidden, Florence Goodwin, Mr. and Mrs. Charles Heath, Lawrence Lee, Sarah Stevens

MacMillan, Thomas McNamara, Sr., Freda and Louis Richelson, James Rollins, Laurent J. Ruell, Adelia Tarr, William Taylor, and Mr. and Mrs. Alban Thompson.

Gifts in honor of Mary Ruell's 80th birthday and to honor Sandra Jones and Tim Gotwols and Bessie Kafanelis have also been received.

In addition, donations have come from a variety of sources.

During the summer, an art exhibit was held at the new headquarters of the Squam Lakes Association to emphasize the relationship of Squam River to the Big and Little Squam Lakes. They are all part of the Squam ecosystem, and the Memorial Park's role in beautifying the banks of the river is very significant. Several artists loaned their works, a few of which were sold to benefit the park. Their generosity and the cooperation of SLA is much appreciated.

We thank the Town for its maintenance of the park for the past two years while the Trust Fund is growing.

Many residents and travelers enjoy the park and river views in summer and fall. The contribution of the Ashland Business Association at Christmas brings hundreds to enjoy it in the winter. Everyone is encouraged to use the park without abusing it and to consider supporting it by their memorial gifts and other donations.

Fourth of July Report

1996 Celebration

Balance, January 1, 1996	\$ 1,151.66
RECEIPTS	
Interest, 1996	\$ 29.48
Town Appropriation	1,000.00
Donations	
Personal	\$ 525.00
Businesses	1,365.00
Ashland Woman's Club	300.00
American Legion Auxiliary	319.82
	<hr/>
Button Collections	
July 4, Parade	\$ 725.76
July 5, Fireworks	1,440.15
	<hr/>
Food Events (Gross Sales)	
Pancake Breakfast, July 4	\$1,368.48
Chicken Barbecue, July 5	878.15
Food Booth, July 5	1,029.50
	<hr/>
Concessions	\$ 840.00
	<hr/>
Total Raised, 1996	\$ 9,821.34
Total Available	<hr/> \$10,973.00
EXPENDITURES	
Fireworks Display	
Atlas Pyrotechnics	\$4,350.00
Detonator	650.00
	<hr/>
Parade and Entertainment	
Belmont High School Band	\$ 400.00
Mad Bavarians	450.00
Shriners Cycles	350.00
Art Harriman	150.00
	<hr/>
Toilet Rentals	\$ 320.00
Food and Supplies	\$ 609.84
	<hr/>
Total Expenditures	\$ 7,279.84
Balance on hand, December 31, 1996	<hr/> \$ 3,693.16
Meredith Village Savings Bank Account 23662300	<hr/> \$3,693.16
	<hr/>

Again, many thanks are due to all who participated in the celebration of the Fourth of July, 1996.

This year, at the request of the Atlas Pyrotechnics Co., we agreed to a one-year trial of holding the fireworks display on the evening of July 5, a Friday, to allow them to service more clients. As it turned out, a downpour on the evening of July 4 canceled many displays and made the change most advantageous for us. The crowd of spectators was as large as ever and gave a respite to the committee members by dividing the activities over two days. The company also gave us a reduction in price and a superb display. The schedule for the coming year has not yet been determined, but we have learned that flexibility can be profitable.

As shown on the financial statement, our balance has increased substantially and gives us a running start. We applaud the American Legion Auxiliary for holding a fundraiser in October to support the 1997 event. May this encourage others to undertake a fundraiser during the spring to reduce the pressure on the committee.

The eternal call goes out for more volunteers. Newcomers to town would find this a way to get involved and get acquainted. How about it?

Mary W. Ruell, Treasurer

Planning Board Report - 1996

The Ashland Planning Board had the twelve scheduled meetings for the year. The meeting was changed to the third Tuesday of the month instead of the fourth Tuesday of the month. The emphasis was on boundary line adjustments, signage, and change or additional use of property.

The Planning Board also saw new businesses come into town as existing businesses moved to new locations. The Planning Board has worked hard at trying to balance new growth with the concerns of the citizens.

The Planning Board continued work on the Town of Ashland Comprehensive Master Plan. Meetings have been held throughout the year with a break for the holidays. The meetings have been attended by concerned citizens, Planning Board members, and Town Officials. We still need lots of help to finish on time. If you are interested in helping, please stop by the town offices for more information.

At this time the Planning Board is short by one alternate member.

The Planning Board looks forward to a new year that will hopefully see the completion of the Master Plan, new growth and positive activity for the Town of Ashland.

Respectfully submitted,
Glenn Dion, Chairman

Zoning Board of Adjustment

1996 Annual Report

Early in the year the board underwent significant change as terms expired for two members and three new members were appointed. Much experience was lost and the former members will be missed. The new board worked hard to learn the ordinance and state law, preparing for the cases that would be brought before it.

Activity during 1996 was consistent with prior years with five requests for special exceptions filed. At the subsequent hearings four requests were granted and one was denied. No abutters opposed any of the requests. None of the decisions were appealed.

Respectfully submitted,
Mark Hormell
Chairman

Ashland Conservation Commission

Town Report 1996

The Ashland Conservation Commission (ACC) has had an active year in 1996. The Commission's membership includes Sandra Jones (Chairperson), James Beard Jr., Ruth Knapp, Nancy Page, and alternate member Dan Murphy. Gordon McCormack resigned from the Commission because he moved out of town. The Commission has a vacancy and anyone interested in serving should attend a monthly meeting.

The Commission continues to focus its efforts on Squam River. This year the Commission visited L.W. Packard and was briefed on the ways the manufacturer uses the waters of Squam River. The Commission toured the facility and was shown the water filtration system and the hydro dam located up river. The Commission would like to thank L.W. Packard for the informative visit. As part of the Commission's focus on the river, a River Clean Up Day is being planned and will take place on or around Earth Day 1997 in April. If you are aware of any large pieces of debris in the river please bring it to the attention of the Conservation Commission. We would like this clean up to be more than picking up litter on the banks. We encourage the public to get involved, please watch the newspaper for details.

At the town meeting in March of 1996, the voters established a Conservation Fund for the purpose of conservation activities, such as a river clean up, here in Ashland. The unexpended portion of the Commission's annual budget will be deposited each year into the fund. For anyone interested in financially supporting conservation activities in Ashland, donations by the public can be made to the Ashland Conservation Fund.

The ACC reviewed a small number of State of N.H. wetlands permits in 1996. The Commission would like to remind all Ashland residents that the State of N.H. requires wetlands permits for all projects that take place in a lake, river, stream, or wetland for such things as dock repair, beach replenishment, constructing a seasonal dock, harvesting aquatic weeds, constructing a pond, building a bridge, or dredging a pond or stream. The purpose of the permits is to help protect the water quality and integrity of Ashland's lakes, rivers, streams and marshes. Most projects fall under the "Minimum Impact" permitting process. A new law mandates that these permits be reviewed by the state within 30 days, therefore making it much easier for landowners to get on with their plans. Wetlands permits can be picked up at the Ashland Town Hall.

As a reminder to waterfront property owners, the Wetlands Bureau requires that a permit for a seasonal dock be on file with the state. (Seasonal docks in place prior to 1978 are grandfathered and no permit needs to be on file.) These permits carry over from one owner to the next. If at any time a waterfront property owner wants to change the size or placing of an existing seasonal or permanent dock (grandfathered or not) a new permit must be obtained. If a dock is placed without a permit, a permit can be applied for after the fact. However, it may or may not be approved. The Wetlands Bureau has inspectors patrolling New Hampshire's lakes. The Ashland Conservation Commission recommends that property owners with docks be familiar with their dock permit and what it allows. If you want to know if a permit is on file for your property you can call the Wetlands Bureau at (603) 271-2147. Have your tax map lot number handy.

The Ashland Conservation Commission is committed to helping residents work through the State of N.H. wetlands permitting process and to learn more about conservation practices. The Commission meets on the first Wednesday of each month at 7:00 p.m. and would be happy to answer any questions. Please feel free to just drop in! In addition, the ACC has fact sheets on N.H. Wetlands Permits, a copy of the Wetlands Board's Administrative Rules and information on other conservation topics, such as conservation easements, available to the public at the Ashland Town Hall.

The Ashland Conservation Commission looks forward to a productive year in 1997 working with residents and town officials to conserve Ashland's natural resources.

Sincerely,
Sandra Jones
Chairperson
Ashland Conservation Commission

Building Inspector's Report

1996

Ashland had more housing starts in 1996 than we had in the past 5 years totaled. Six new housing starts, showing real growth in our community, for the first time since 1991. Eleven dwellings in all, six new houses, two houses replaced. One new mobile home, and two replaced.

Having five inspectors, Building, Electrical, Plumbing, Life Safety and Highway, helps to give the very best possible service to our citizens. Making the process as quick, fair and pain free as possible. Efforts are ongoing with the Ashland Planning Board, to upgrade the Building codes to the 1996 Boca regulations. This will eventually help with individual homeowners insurance rates in our town.

The Building Inspector's hours are 1 PM to 5 PM each Thursday at the town hall. Inspections are done by appointment.

Permits requested for Building, Roofing, any remodeling or repairs, Siding, Electric, Plumbing, Mobile Home, Driveway, Heating Systems and Demolition, all are twenty-five dollars, with only the Building Permits requiring a .06 per sq. ft. added charge. The cost before a "Building permit" is required is \$800.00 of the materials value. (Applies only to Building Permits.) This provides the homeowner with greater flexibility in performing home projects. (However a site plan might be needed.) Permits remain good as long as the project is started within six months and completed by eighteen months.

More than 100 permits were issued for 1996. Plumbing 8, Electric 32 and Building 64+.

Respectfully submitted,
Robert B. Hicks
Town of Ashland
Building Inspector 1996

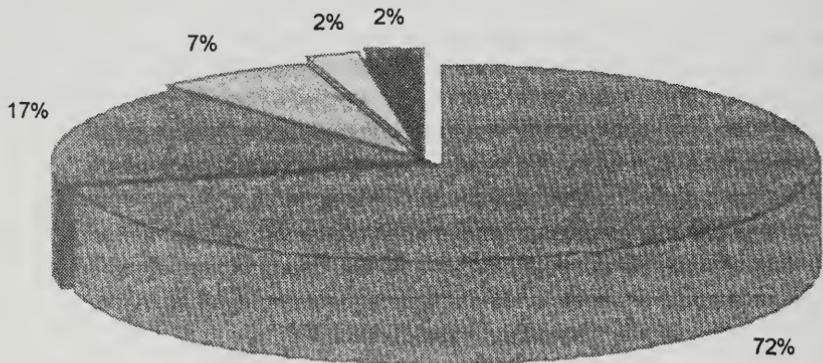
1996 Town Welfare Report

The totals for 1996 have edged up slightly, mainly due to cuts in State Welfare programs. This combined with a tremendous increase in Ashland's families with children on State programs. A recent chart sent from the New Hampshire Municipal Association in Concord demonstrates the need for concern. The chart shows that in 1986, 6.5% of Ashland's families with children were receiving Medicaid. Just ten years later 33%, or one in three, receive Medicaid. Of New Hampshire's 234 cities and towns, only 7 towns had a greater increase.

Dozens of our citizens received assistance for housing, fuel, electrical, medical, and food costs, with housing continuing to be the greatest need. Ashland has realized a reduction of the Town Welfare Budget by more than 68 percent since 1992, while continuing to help more residents through difficult times — a challenging and rewarding task.

1992	1993	1994	1995	1996
\$43,092.00	\$30,126.00	\$11,860.00	\$12,661.00	\$13,183.00

How The Vouchers are used



Of the 1996 budget 72% was used for housing costs, 17% for electric, 7% for food, 2% for medication and 2% for fuel.

Robert B. Hicks
Welfare Officer

Library Trustees Report

The Ashland Town Library provides many services to the residents of the town and the services are being increased as we are able to do so.

We are now a part of the Scrooge and Marley Video Cooperative, affiliated with our area library group. We receive about 20 videos about every two months for our patrons to use and then we receive another selection. We have a number of audio books which will be available soon for your use.

Our 125th Anniversary Celebration was held in July with a program held in the Library as the weather was questionable. The program included "The History of the Library," prepared and presented by David Ruell; Storyteller Becky Graber; and Fiddler and Dance Caller Jordan Tirrell/Wysocki (9 year old talented musician).

Retiring Trustee Lorraine Marsh was recognized for her years of service to the town by representatives of the Library Trustees, Scribner Trustees, and Ashland Selectmen. Mr. Thomas Ladd brought greetings from the New Hampshire State Library, and Mr. Raymond Burton represented the Governor's Council.

After the program, Lorraine Marsh cut the tastefully decorated birthday cake made by Sandy Ray, and enjoyed by all.

"Reading: The Best Game Around" was the summer reading program theme this year, incorporating ideas from the Olympics. There were 12 children attending, and each earned a reading medallion inscribed with the town seal. To earn a bronze medallion, the child had to read at least 25 books, 65 books for silver, and 110 plus for a gold. The closing session included a pizza party on the lawn.

Interlibrary Loan Librarian Christine Hobart filled 148 requests from our patrons for books and materials from other libraries. This is a service which we provide for our patrons when they are seeking further information on a subject.

Circulation statistics for the year show 1,852 adults borrowed 3,382 books; 281 patrons borrowed 431 periodicals, and 621 juvenile patrons borrowed 1,890 children's books. This does not include reference questions, copy machine use, or other services which the library provides.

We express sincere thanks to the Scribner Trustees for providing the new handicap accessible bathroom and doorways. These new facilities are much appreciated.

A sincere thank you is expressed to the staff, volunteers, and members of the Library Trustees for their service and assistance during the past year.

Sandra Ray
Caroline Boyle
Pat Preuss
Library Trustees

Marilyn Rollins, Library Director

Library Trustees Financial Report

1996

Receipts:

Balance on hand January 1, 1996	\$ 1,857.19
Appropriation 1996	36,000.00
Fines, copy machine, books sold	1,222.08
Interest checking account	89.00
Miscellaneous income	3,186.01
Total Income	\$42,354.28

Expenses:

Books purchased	6,564.82
Magazines	169.27
Insurances	530.00
Supplies	1,191.69
Miscellaneous	2,056.41
Salaries	14,579.43
FICA W/H	3,231.16
Utilities	1,346.46
Total Expenses	29,669.24
Balance on hand December 31, 1996	\$12,685.04

Library Trustees Bank Accounts -

Frances M. Platt Fund

Balance on hand January 1, 1996	\$ 718.62
Interest	18.08
Balance on hand December 31, 1996	\$736.70

Pauline Packard Memorial Fund

Balance on hand January 1, 1996	\$1,562.73
Deposit - LW Packard and Co.	250.00
Deposit - Scribner Memorial Trust	1,543.85
Interest	37.73
Balance on hand December 31, 1996	\$3,106.58

Philip Stevens Book Fund

Balance on hand January 1, 1996	\$ 827.80
Interest	17.34
Balance on hand December 31, 1996	\$ 845.14

Cheney Fund		
Balance on hand January 1, 1996	\$ 868.14	
Interest	24.52	
Deposit - Scribner Trust	1,502.45	
 Balance on hand December 31, 1996		 <hr/> \$2,395.11
Ordway Fund		
Balance on hand January 1, 1996	\$ 592.77	
Interest	18.75	
Deposit - Scribner Fund	1,502.45	
 Balance on hand December 31, 1996		 <hr/> \$2,113.97
Harriett Addison Fund		
Balance on hand January 1, 1996	\$2,560.18	
Interest	10.61	
 Balance on hand December 31, 1996		 <hr/> \$2,570.79

Scribner Memorial Trust

December 31, 1996

Balance as of December 31, 1995	\$178,775.44
Expenses:	
Maintenance	\$ 10,739.09
Supplies	505.84
Garbage	42.00
Telephone	418.72
Insurance	822.00
FICA	675.32
Fuel Oil	851.26
Trustees	1,246.70
Bookkeeper	600.27
Miscellaneous	8.00
Total	\$ 15,909.20
Income:	
Rent	\$ 960.00
Pioneer II	358.30
MVSB Interest	38.82
Putnam Div. Income	2,024.37
Inc. Fund of America	1,217.83
CD 80001759	161.47
Misc. (Peerless Ins.)	1,950.00
Transferred Funds-CD	8,799.38
Total	\$ 15,510.17
Account Balances:	
MVSB 23479801	\$ 4,608.69
MVSB 14364	157.82
MVSB 80001759	2,000.00
Inc. Fund of America-value	49,345.00
Pioneer II-value	54,126.00
Pioneer III-value	41,603.00
Putnam Diversified-value	38,638.00
Total	\$190,478.51
Balance December 31, 1996	\$190,478.51

Richard E. Ogden
Samuel R. Norman
Thomas A. Peters
Edward A. Dupuis
Scribner Trustees

Town Clerk's Report

1996

Cash on hand, January 1, 1996	\$ 25.00
Receipts:	
Registrations	\$168,262.00
Dog Licenses	3,229.00
Title Applications	25.00
Filing Fees	7.00
Town Clerk Court Fees	25.00
Vital Records	831.00
<hr/>	
Total Receipts	\$172,379.00
Remittances to Town Treasurer	\$172,379.00
Cash on hand, December 31, 1996	\$ 25.00

Respectfully submitted:
Patricia Tucker
Town Clerk

Grants Administration and Development

1996

As you all know, 1996 has been a very busy year in Ashland concerning Development Projects and Grant Funding. I will give a brief synopsis of each project, and the impact of Grant Funding on each:

- 1) **Ashland Water Improvement Project:** This project has been ongoing, and is scheduled for completion in March 1997. All of the transmission main, services, etc. are in, and the well/pump station is nearly complete. The projected budget to complete is approximately \$3.8 million. Of this, we have received in grants -

FmHA	\$1,113,005.00
CDBG	\$ 700,000.00
NHDES	\$ 570,000.00

- 2) **Mill Street Improvement Project:** This project is scheduled to be completed in May 1997, and has consisted of the installation of new 8" water main, services, drainage and road re-construction. Favorable bid prices have enabled us to include Glove Street in this project. Total costs for the project, including engineering, is expected to be approximately \$346,000.00. Of this, Ashland has received a CDBG grant of \$290,000.00. The remainder will be matched by the Highway Department's Federal Block Grant.
- 3) **Mill Street Improvements (Housing Rehabilitation):** The Town also received an additional \$60,000.00 grant to continue with the Housing Rehabilitation Program, and projects are expected to begin in early Spring.
- 4) **Thompson Street Improvements:** The Town has received a \$12,000.00 CDBG Feasibility Grant to do an engineering pre-design and beneficiary survey on the lower section of Thompson Street. The study will allow us to apply for a full Implementation Grant to correct water, sewer, drainage and road problems in that area. The pre-design work will begin in the Spring and the Grant application will be submitted in July.
- 5) **Aeration System Upgrade:** The aeration upgrade is roughly 30% complete with the installation of the underground piping. The project is expected to be complete by June 1997, at an estimated cost of approximately \$615,000.00. The grant portion from the NHDES is expected to come to \$123,000.00.

6) Ashland Landfill Closure: The Landfill closure is nearing completion, pending the installation of loam, seed and general clean-up. This work is expected to be completed in May 1997. The total cost is expected to be approximately \$930,000.00. This is offset by -

- 1) Town Capital Reserve Funds - \$218,720.00
- 2) NHDES Grant - \$141,764.00

Ashland has committed to much needed improvements over the last four years and has consistently and aggressively sought grant funding to decrease the costs to residents. These infrastructure repairs were either mandated projects or much needed repairs, and we will continue to pursue all avenues of grant funding for future projects.

Sincerely,

Peter Binette
Grants Administrator

Pam Kelly
Office Manager

Grafton County Senior Citizens Council, Inc. Annual Report 1996

Grafton County Senior Citizens Council, Inc. works through its local programs to enhance the health and well being of our older citizens and to assist them to remain independent in their own homes and communities for as long as possible. Through eight locations throughout the County, including Plymouth, Bristol, Canaan, Lebanon, Orford, Haverhill, Littleton and Lincoln, older adults and their families are able to obtain services such as home delivered meals, senior dining room programs, transportation, social work services, information and referral, health and educational programs, adult day care, recreation and opportunities to be of service to the community through volunteering.

During 1996, 99 older residents of Ashland were able to make use of one or more of GCSCC's services. These individuals enjoyed balanced meals in the company of friends in a senior dining room, received hot, nourishing meals delivered to their homes by caring volunteers, were transported to health care providers or other community resources by our lift-equipped buses, and found opportunities to put their talents and skills to work for a better community through volunteer service. The cost to provide these services for Ashland residents was \$28,554.33.

Community based services provided by GCSCC and its many volunteers for older residents of Ashland were often important to their efforts to remain in their own homes and out of institutional care despite chronic health problems and increasing physical frailty, saving tax dollars and contributing to the quality of life of our older friends and neighbors.

GCSCC very much appreciates the support of the Ashland community for services which enhance the independence and dignity of our older citizens and assists them to meet the challenges of aging in place.

**Carol W. Dustin
Executive Director**

GRAFTON COUNTY SENIOR CITIZENS COUNCIL, INC.

Statistics for the Town of Ashland

October 1, 1995 to September 30, 1996

During this fiscal year, GCSCC served 99 Ashland residents (out of 314 residents over 60, 1990 Census).

<u>Services</u>	<u>Type of Service</u>	<u>Units of Service</u>	<u>×</u>	<u>Unit(1) Cost</u>	<u>=</u>	<u>Total Cost of Service</u>
Congregate/Home Delivered	Meals	4296	×	\$ 4.91	=	\$21,093.36
Transportation	Trips	1005	×	\$ 6.47	=	\$ 6,502.35
Adult Day Service	Hours	-0-	×	\$ 3.69	=	\$ -0-
Social Services	Half-Hours	78	×	\$12.29	=	\$ 958.62

Number of Ashland volunteers: 14. Number of Volunteer Hours: 570.

GCSCC mails out Newsletters to approx. 14 Ashland addresses.

GCSCC cost to provide services for Ashland residents only	<u><u>\$28,554.33</u></u>
Request for Senior Services for 1996	\$ 2,431.00
Received from Town of Ashland for 1996	\$ 2,431.00
Request for Senior Services for 1997	<u>\$ 2,500.00</u>

NOTES:

1. Unit cost from Audit Report for October 1, 1995 to September 30, 1996.
2. Services were funded by: Federal and State Programs 51%, Municipalities, Grants & Contracts, County and United Way 14%, Contributions 12%, In-Kind donations 20%, Other 1%, Friends of GCSCC 2%.

COMPARATIVE INFORMATION
From Audited Financial Statement for GCSCC
Fiscal Years 1995/1996

October 1 - September 30

<u>Units of Service Provided</u>	FY 1995	FY 1996
Dining Room Meals	61,823	65,473
Home Delivered Meals	100,938	102,677
Transportation (Trips)	39,655	38,976
Adult Day Service (Hours)	12,155	11,015
Social Services (1/2 Hours)	10,730	9,541

<u>Units of Service Costs</u>	FY 1995	FY 1996
Congregate/Home Delivered Meals	\$ 4.33	\$ 4.91
Transportation (Trips)	\$ 5.46	\$ 6.47
Adult Day Service	\$ 2.71	\$ 3.69
Social Services	\$11.90	\$12.29

For all units based on Audit Report, October 1, 1995 to September 30, 1996

Ashland Recycling and Transfer Station

1996 Report

The Transfer Station went on line in the month of April. Total tons of household rubbish that was hauled is 550 tons. Construction and Demolition material totaled 190 tons.

The recycling program is doing well thanks to the residents of our fine town. The only problem is that prices for the recycled material is way down. The total recycling tonnage for 1996 was 213 tons.

The Landfill Closure project was in full swing during the fall and in the winter season. This project will be finished in the spring.

Thank you,
Mark W. Ober

Pemi-Baker Solid Waste District

1996 Annual Report

The Pemi-Baker Solid Waste District committee met 6 times during the 1996 calendar year. In addition to our normal work organizing the Household Hazardous Waste program for the 11 Pemi-Baker District towns and keeping each other apprised of recycling news and initiatives, this year we also renegotiated a portion of our waste disposal contract with North Country Environmental Services, and organized and sponsored a waste tire collection.

It was decided last year at budget planning time that since the turnout for the one-day HHW collections had been shrinking each year, in 1996 we would try having only an ongoing paint and battery collection program in the towns which have facilities suitable for this type of collection. Ashland, Campion/Thornton, Rumney and Plymouth all collected paint for recycling and the containers of paint were picked up by our contractor, Laidlaw Environmental Services, in the fall. We received a grant for half the cost of the paint collection from the State of New Hampshire, Department of Environmental Services (NHDES). There will be both paint and battery collections and a late-spring or early-summer one-day hazardous waste collection in 1997. Information regarding the date of the collection will be distributed at a later date.

This was our first year for a tire collection program and we had a higher participation rate than we had expected. All the district towns' residents could drop tires off - free of charge - at any one of several sites within the district during a three-week period in September and October. Turnout was very high in some towns and we disposed of better than 80 tons of used tires.

Finally, we made some changes to the contract between the District and North Country Environmental Services in Bethlehem which allows for District towns to dispose of Municipal Solid Waste (MSW), Construction and Demolition Debris (C&D), and incinerator ash at the landfill in Bethlehem, NH at very competitive prices. The new contract price negotiated was several dollars per ton lower and will save the District towns that participate in this contract a substantial amount of money over the next few years.

During the upcoming year the District committee intends to look into several options for regional cooperative projects which could ultimately save the towns money on solid waste disposal, transportation, and recycling. Anyone interested in participating in the process is welcome to attend the District meetings. Each town receives notices of upcoming meetings and information regarding the place and time of meetings should be available at your town office.

Respectfully submitted,

Marghie Seymour, District Coordinator

Arnold Cummings

Town of Ashland Representative

New Hampshire Humane Society

Office of Selectmen
Town of Ashland

Dear Selectmen,

The 1996 totals of the number of animals brought to the New Hampshire Humane Society from your town are as follows:

By Your Animal Control Officer:

Dogs & Puppies	14	Returned to Owner	11
Cats & Kittens	2	Returned to Owner	0
Stray Other	0		
Total received from ACO	16		

From Residents:

Dogs & Puppies	13		
Cats & Kittens	12		
Stray dogs from residents	1	Returned to Owner	0
Stray cats from residents	19	Returned to Owner	1
Res other	1		
Total received from Residents	46		

Total number of All animals received: 62

Your Society's shelter has been inspected and licensed by the State and fulfills your animal shelter requirements. Every town has stray animal problems and we encourage your town and especially your Animal Control Officer to call upon us in 1997 if you have any questions.

Sincerely,
Mark J. Ackerman
Executive Director

Lakes Region Planning Commission

1996 Annual Report

The Lakes Region Planning Commission is a voluntary, non-profit association of local governments formed for the purpose of bringing area municipalities together. By associating and pooling resources, local governments have access to a highly trained professional staff for a wide variety of services. The LRPC works to benefit the member communities and the region overall. The LRPC has expertise in land use and transportation planning, master planning, environmental planning, capital improvement programming, economic and community development, housing, fiscal and environmental impact analysis, geographic information systems, household hazardous waste collections, engineering and site plan review. Circuit rider planning and public facilitation services are also available from the Commission.

Your support helps the LRPC maintain a regional presence working on behalf of all local governments in the Lakes Region. Over the past year the LRPC:

- Provided consultation and technical assistance to thirty-one member communities.
- Co-hosted three public Municipal Law Lectures where practicing attorneys provide a legal perspective on local planning, zoning and other municipal issues.
- Presented a public workshop for local land use and select boards on home occupations where attorneys and planners participated in a panel discussion on this rapidly growing economic and land use activity.
- Convened a public workshop on the basics of planning for planning board members and others who needed an introduction or refresher seminar on the dynamics and responsibilities of the local planning process.
- Convened four public meetings to receive public comment as part of the update to the Lakes Region Transportation Plan. The Transportation Plan is the policy document which supports additions to the regional and state transportation improvement programs.
- Completed Phase 2 of the Route 16 Corridor Study and initiated work on the analysis and recommendations aspects of Phase 3.
- Represented the Region on the N.H. Heritage Trail Advisory Committee.

- Continued to update the regional land use map using geographic information system technology. Land use for Franklin, Laconia, Gilford, Tilton, Meredith and Hill was completed last year; more communities will be added in the next year.
- Continued to support area economic development policy as a board member of the Belknap County Economic Development Council and New-found Economic Development Corporation Mitigation Fund Advisory Committee. Applied for regional funding to support economic development from the NH Community Development Finance Authority.
- Produced and distributed newsletters focusing on planning topics and issues relevant to the Lakes Region.
- Represented the region in discussions leading to the construction of an access road to Governor's State Park along Lake Winnisquam as a member of the Governor's State Park Advisory Committee.
- Served as the Lakes Region's data clearinghouse for U.S. Census, demographic and statistical data. These data are available to community officials and the public.
- Retained regional interest in locating a state sponsored conference facility in the Lakes Region.
- Developed public information materials, e.g., brochure, display, draft map guide and slide show, as part of a major effort to educate the public about nonpoint source pollution in the Lake Winnipesaukee watershed.
- Provided support to the U.S. Americorps staff who focused on working with local land owners on issues related to water quality and land management.
- As part of the NH Rivers Management and Protection Program, the LRPC contacted study area towns to establish the Pemigewasset River Advisory Committee.
- Performed substantial work on a report that compares single-day household hazardous waste (HHW) collections with permanent HHW collection facilities.
- Established subareas of the Lakes Region as forums to discuss regional planning issues.

We look forward to serving Ashland in the future. Feel free to contact us at 279-8171 whenever we can be of assistance.

Enhanced 9-1-1 Committee

Completion of the E 9-1-1 street naming and numbering project is nearly done. By the time this report is published the last corrected maps will have been sent back to the state so that they can prepare our final maps, complete with the new street numbers for all the buildings in town.

The Committee had hoped to have this work done and the numbers distributed by the end of the year, but due to an excessive workload at the state level, we were not able to achieve this. Even though it did not appear that the project was moving very fast, the Committee worked diligently to make sure that our work was done as expediently as possible.

The milestones achieved in the mapping project this year included the finalized street maps, with all public and private streets. We also received, reviewed and returned to the state, maps showing buildings with preliminary numbers. The last order for street signs was made, and they will be installed in the spring by the Highway Department. The Committee also held a public hearing, which was sparsely attended, to introduce and explain a uniform numbering system which was being promoted to be used, once the street numbers are officially issued.

A bulk mailing, including information on this numbering system, with the official street numbers will be made as soon as the final maps are received back from the state. The Committee will then have to coordinate with Nynex and the Post Office to make sure that the addresses get changed in their records at the same time as the numbers are issued to the public. We would like to remind all residents that under town ordinance, all buildings will need to have their numbers displayed, as described in the street numbering ordinance, no later than six months after the numbers are issued.

I would like to extend my appreciation to the residents of Ashland for their patience and understanding during this lengthy project, and hope that everyone realizes that if even one life is saved because of E 9-1-1 that the wait was well worth it. I would like to also thank all those who served on the Committee, both in the past and the current members, whose names are listed below. While some towns budgeted money to pay individuals to do similar projects in their towns, these residents of Ashland volunteered quite a bit of time over the past three years to make this project a reality. They deserve credit for a job well done.

Respectfully,
David A. Paquette
Chairman, E 9-1-1 Committee

Committee Members:

Greg Bavis
Cam Brown
Brad Crosby

Skip Fields
Rosie McNamara
David Paquette

Brad Ober
Charles Tarr
Jeff Uhlman

Housing Standards Board

Town Report 1996

The Housing Standards Board came about as a result of the vote taken at Town Meeting 1995. The board consists of five members, the Fire Chief, the Health Officer and three citizens from Ashland. The board received three complaints this year. One complaint went through the full process of investigation, hearings and finally successful closure. A second complaint had to be returned to the complainant because he had not tried to resolve the suspected violations with the landlord first. The third complaint of no heat in subfreezing temperatures was resolved without going to the committee by the chairman making a couple of phone calls.

Anyone renting or leasing property who has a problem with the landlord which they have tried unsuccessfully to resolve may go to the town office to file a complaint. The complaints must fall in certain categories which deal mainly with living conditions. A copy of the Standard is available at the town office.

I would like to thank Elaine Hughes, Chris Shipp and Kelly Avery for their help in making this first year a successful one.

Respectfully submitted,
Merritt (Skip) Fields
Chairman

Vital **Statistics**

Births - 1996

Date of Birth	Child's Name	Father's Name	Mother's Maiden Name	Place of Birth
January 30	Brett Walker Hill	Joel Wade Hill	Dawn Renee Blum	Laconia, NH
March 11	John N.M. Dunn	Michael Joseph Dunn	Janet Marie Ladeau	Laconia, NH
April 8	Ugwokeja Ezeugwu	Amaechi Ezeugwu	Kathryn Kirk	Laconia, NH
April 17	Sabrina L. Tedeschi	Frank R. Tedeschi	Beverly Rice	Laconia, NH
April 18	Sonya May Beaule	Michael Wayne Beaule	Sandra Ann Boisvert	Laconia, NH
May 24	Ethan Karl Davis	Jeffrey P. Davis	Pamela K. Swanson	Laconia, NH
May 31	Nicole Rena Poitras	William Scott Poitras	Joan Smith	Plymouth, NH
June 28	James A. Colon	Jose Colon Sr.	Jennifer Thompson	Plymouth, NH
June 28	Allen A. Reynolds	Michael Reynolds Jr.	Jennifer Perry	Laconia, NH
July 9	Kelsey Marie Jordan	Andrew Wards Jordan	Jessica Merchant	Laconia, NH
August 1	Paige E. Bavis	Lee C. Bavis	Judith Lynn Ober	Laconia, NH
August 20	Adam C. Hughes	Kendall B. Hughes	Jennifer A. Irwin	Laconia, NH
September 5	Veronica G. Agnelli	Michael J. Agnelli	Marika L. Hughes	Laconia, NH
September 9	Sara Marie Stevens	Duane D. Stevens	Teresa A. Ball	Plymouth, NH
September 16	Jon Wayne Ellis Jr.	Jon Wayne Ellis Sr.	Tavia Tingley	Plymouth, NH

Marriages - 1996

Date of Marriage	Groom's Name	Place of Residence	Bride's Maiden Name	Place of Residence
January 20	Amaechi E. Ezeugwu	Ashland, NH	Kathryn E. Kirk	Ashland, NH
January 21	Duane Daniel Stevens	Ashland, NH	Teresa Ann Ball	Ashland, NH
March 9	Joseph Wayne Sullivan Jr.	Ocoee, FL	Ellen Joyce Dupont	Ocoee, FL
May 11	David James Sanborn	Ashland, NH	Anne Marie Boyce	Ashland, NH
May 11	Scott Allan Fields	Ashland, NH	Kristin Lea Graton	Ashland, NH
May 18	John Arthur Hurd	Ashland, NH	Angela Carmen Lance	Ashland, NH
June 15	Russell George Menard	Ashland, NH	Theresa Ann Maguire	Ashland, NH
July 5	Michael Richard O'Hara	Ashland, NH	Patti Jane Connor	Ashland, NH
July 6	Broadford Stuart Puffer	Ashland, NH	Britta Sims Luff	Ashland, NH
August 3	John Linwood Whitney	Ashland, NH	Joyce Elizabeth Healey	Ashland, NH
August 17	Robert Calley Tucker	Ashland, NH	Lynne Dorothy Randall	Moultonboro, NH
August 30	Peter Gregory Pasquale	Wallkill, NY	Diana Lorraíne Watson	Wallkill, NY
October 5	Richard Dano Ash	Ashland, NH	Marjorie Arlene Kilgore	Ashland, NH
October 6	Paul Scott Lackey	Ashland, NH	Rebecca Lynn Ramsay	Ashland, NH
October 12	Donald Michael Smialek	Ashland, NH	Karen Jeleen Shaw	Ashland, NH
October 12	Michael G. Dickinson	Ashland, NH	Suzanne A. Mills	Ashland, NH
December 21	Brockley H. Emmons-Shaw	Ashland, NH	Rebecca Lynn Beno	Ashland, NH

Deaths - 1996

Date of Death	Name of Deceased	Age	Place of Death	Father's Name	Mother's Name
February 23	Hazel Lillian Bilodeau	84	Laconia, NH	Samuel Dupuis	Jennie Patrie
March 12	Richard Tobin Newton	79	Plymouth, NH	William Newton	Lottie Kent
March 28	Charlotte Blood	60	Plymouth, NH	Rudolph Rannacher	Elizabeth Grono
May 14	Russell E. George	89	Franklin, NH	Charles E. George	Anna Hilliard
May 25	Michael K. Swiger	41	Plymouth, NH	Charles Swiger	Christine Thomas
June 24	Philip P. Guyotte	74	Franklin, NH	Arthur J. Guyotte	Rose D. Fournier
July 7	Thomas W. Bailey	37	Ashland, NH	William O. Bailey	Emily W. Wood
July 19	David E. Willette	61	Ashland, NH	Wolfred Willette	Barbara Sullivan
September 23	James E. Reilly III	54	Ashland, NH	James E. Reilly II	Marion Darling
November 4	Edward H. Smith Jr.	81	Franklin, NH	Edward H. Smith Sr.	Mary Billodeau
November 7	Rosella Mae Beadle	61	Plymouth, NH	Unknown	Eva Tyrrell
December 9	Debra A. Troy	39	Ashland, NH	George L. Troy	Mildred Bates
December 23	Lawrence Lee	85	Plymouth, NH	Frank Lee	Gertrude Sturtevant

Tax Collector's Report

Fiscal Year Ending December 31, 1996

Town of Ashland

-DB-

-----Levies of:-----

1996 1995

Uncollected Taxes

Beginning of Fiscal Year:

Property Taxes	\$	359,239.88
Resident Taxes		2,030.00
Land Use Change Taxes		
Yield Taxes		288.14
Avery Street Betterment		

Taxes Committed to Collector:

Property Taxes	3,150,692.31
Resident Taxes	11,970.00
Land Use Change Taxes	
Yield Taxes	
Avery Street Betterment	2,330.88

Added Taxes:

Property Taxes	2,070.00
Resident Taxes	

Overpayments:

a/c Property Taxes	3,559.07
a/c Resident Taxes	80.00
a/c Yield Taxes	20.00

Interest Collected on

Delinquent Taxes:	3,807.46	21,419.24
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Penalties Collected on

Resident Taxes:	17.00	174.00
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Total Debits

\$3,174,526.72 \$ 383,171.26

-CR.-

Remittances to Treasurer

During Fiscal Year:

Property Taxes	\$2,749,912.04	\$ 359,239.88
Resident Taxes	11,510.00	720.00
Yield Taxes		288.14
Avery Street Betterment		
Land Use Change Taxes	1,988.80	

Interest Collected During Year:	3,807.46	21,419.24
Penalties on Resident Tax:	17.00	174.00
Abatements Made During Year:		
Property Taxes	67,335.07	
Resident Taxes	1,060.00	1,330.00
Yield Taxes		
Tax Deeded Properties:		
Uncollected Taxes - End of Year:		
Property Taxes	337,004.27	
Resident Taxes	1,550.00	
Yield Taxes		
Land Use Change Taxes		
Avery Street Betterment	342.08	
Total Credits	\$3,174,526.72	\$ 383,171.26

TAX LIEN ACCOUNTS

	1995	1994	1993	Prior Years
Balance of Unredeemed Taxes Beginning of Fiscal Year:	\$ 126,731.30	\$ 85,473.08	\$ 9,682.52	
Taxes Sold to Town During Fiscal Year:	146,603.35			
Interest Collected				
After Lien:	6,515.71	5,821.15	10,607.84	10,020.76
Total Debits	<u><u>\$153,119.06</u></u>	<u><u>\$132,552.45</u></u>	<u><u>\$ 96,080.92</u></u>	<u><u>\$ 19,703.28</u></u>
Remittances to Treasurer During Year:				
Redemptions	\$ 54,428.87	\$ 68,661.28	\$ 78,100.79	\$ 9,682.52
Interest & Costs				
After Lien	6,515.71	5,821.15	10,607.84	10,020.76
Deeded to Town				
During Fiscal Year				
Abatements				
Unredeemed Taxes	92,174.48	58,070.02	7,372.29	0.00
Total Credits	<u><u>\$153,119.06</u></u>	<u><u>\$132,552.45</u></u>	<u><u>\$ 96,080.92</u></u>	<u><u>\$ 19,703.28</u></u>

Respectfully submitted:
Rosemarie McNamara
Tax Collector

Inventory of Town Owned Property

003-001-012	Depot Street - Old Dump Site	3.6 ac
018-004-001	Avery Street	.55 ac
016-007-001	Highland Street - Town Hall	.61 ac
017-006-009	Pleasant Street - Whipple House	.93 ac
018-001-001	Rte. 132/Collins Street - Town Garage	3.5 ac
017-009-001	South Main Street - Fire Station	.59 ac
017-007-001	Main Street - Scribner Library	.40 ac
012-005-003	Leavitt Hill - Little Squam Campground	5.2 ac
004-004-001	North Main St. - Recreation Bldg./Ball Park	7.0 ac
003-002-004	Collins Street - Landfill	28.4 ac
003-003-002	Collins St./Route I-93 - Sewer Treatment Plant	108 ac
016-009-009	Main St./Riverside Drive - Memorial Park	.94 ac
003-003-001	Land - New Hampton Line	3.4 ac
015-002-019	River Street	1.4 ac
017-011-002	Depot Street	.02 ac
016-002-001	Highland and Main Street	.046 ac
017-007-012	South Main Street	.75 ac
017-008-001	Main and Mechanic Street	.31 ac
015-002-020	River Street	.04 ac
015-001-020	River Street/Cross Street	1.1 ac
017-001	South Main Street/Corner Depot	.07 ac
004-002-015	Jct. Hillside Avenue/North Main Street	.44 ac
014-001-020	River Street - Public Boat Launch	.15 ac
018-004-002	Avery Street	.52 ac
018-004-034	Off Avery Street	1.2 ac
011-006-004	Leavitt Hill/Town Beach	1.5 ac
016-003-020	Highland/School Sts. - Ashland Public Schools	26.0 ac
	Town Clock - Recorded Town Clerk Book	
	May 22, 1894	
016-009-004	Riverside Drive	.06 ac
014-001-001	B on land of State of NH	
004-001-001-1	off Cedar Lane	36.34 ac

Ashland Historic Commission 1996

The Historic Commission considered several areas of historical significance.

Repairs were made to the Church Hill, Hicks Hill and Owl Brook Cemeteries. The Whitten, Mooney, Leavitt and Baker Cemeteries were also cut and cleared several times.

The Church Hill Cemetery had a new post and chain fence erected in October. For years this isolated burial ground has been damaged continuously because of the absence of a proper fence. The cemetery is located about a quarter mile off Route 175, and is Ashland's oldest burial ground.

Here you will find the burial sites of one of the first three selectmen, Charles Cox and his wife Mary. Also buried there are Capt. Joseph Shepard, who fought in the Revolutionary War, and his wife Esther. There are seventeen grave sites, most with just a field stone to mark their resting places.

Finally, the Grafton County Historic & Genealogy Society has completed another year of documenting Ashland's residents from the pioneer days to present. Newsletters for 1996 featured family genealogies of Wheeler, Mooney, Holmes and Spooner. Public use of the files is encouraged by the society, and is available at the Ashland Town Library. The Society, now in its 9th year, has held regular meetings since 1988.

Robert B. Hicks
Chairman

Ashland Historical Society Report

The continued collection of historical information is part of the work of the Ashland Historical Society. This phase of the work involves everyone, young and old, who have an interest in history.

The program this year was highlighted by a float in the July 4th parade encouraging the reading program at the library, especially since this was the 125th anniversary of the library. Other programs included "Number, Please: N.H. Telephone Operators in the Pre-Dial Era," which was presented through the N.H. Humanities Council, and "Understanding 19th Century American Landscape Paintings" with George Michael.

The Whipple House Museum was open this summer with members serving as hostesses. This is an important phase of our program and needs the support of the members and friends in Ashland.

The annual meeting was held in October, with David Ruell elected President; Jane Sawyer, Vice President; Mary Ruell, Recording Secretary; Maureen Eyleth, Corresponding Secretary; Sherry Norman and Marilyn Rollins, Treasurers.

The Storybook Christmas was held in November in conjunction with the Ashland Garden Club and was very successful.

The Railroad Station Restoration Project is well underway. Word has been received that the project is expected to start earlier than planned! Construction work will begin in the Spring of 1997!

Marilyn Rollins
President, 1996

Report for the Pemi-Baker Home Health Agency 1996

Home care in this country is a diverse and rapidly growing service industry. Over 18,500 providers deliver home care services to 7 million individuals who receive such services because of acute illness, long term health conditions, permanent disability, or terminal illness. Care is provided to those who are essentially home bound.

Our Pediatric Nursing and Psychiatric Nursing programs continue to grow in scope and provide a much needed specialty service.

As we plan programs with the Parent Child Program of the Whole Village Family Resource Center, we hope to expand our Parenting Programs, Free Dental Clinics, Well Child Program and Nutrition services.

In April we moved our office to the Whole Village Family Resource Center.

New board members elected in 1996 are Marjorie Glidden, Ashland Alternate; Karen Norris, Ellsworth Representative; Michael Long, Plymouth Alternate; and Eileen Pellbring, Waterville Valley Alternate.

1996 was the first year that the Pemi-Baker held an Annual Fund Campaign. Fletcher Adams, President of Pemigewasset National Bank, was our Honorary Chairperson. The goal chosen was \$19,670 to honor the year 1967, when the agency opened its doors for business. We hope to exceed our goal and look forward to fundraising endeavors in 1997.

Pemi-Baker Home Health will be working with Dartmouth Hitchcock on a research project to develop standards and outcomes in Hospice programs. It is the first such research project in the country.

Another Hospice Volunteer Education Session was held from September through November, and eleven volunteers completed the course.

The agency is actively involved in the process of Joint Commission on Accreditation of Healthcare Organizations (JCAHO). JCAHO is an organization that provides standards to assess and improve processes relating to quality patient care and has been accrediting hospitals since the 1960's. Accreditation is quickly becoming an important and necessary factor in the homecare industry. This process is expected to take a minimum of one year.

The Pemi-Baker Home Health Agency continues to be actively involved in the local community and, in addition to free blood pressure, diabetic screening, and immunization clinics, we have co-sponsored an eight week course, "Financial Empowerment for Women," attended the Gunstock Health Fair, Holderness Health Fair, and the Plymouth Regional High School Health Fair. We co-sponsored a Hospice presentation on grief and loss with Rabbi Grollman, participated in the summer fair at the Whole Village Family Resource Center, and participated in the "Living With Health & Wellness" cancer series sponsored by Speare Hospital. We have held two free dental clinics this year with the volunteer efforts of Dr. Troy Schrupp.

We have produced two newsletters, "Home Sights," and the response has been overwhelmingly positive.

The following services are offered by the Pemi-Baker Home Health Agency:

Skilled Nursing	Physical Therapy
Speech Therapy	Occupational Therapy
Social Worker	Home Health Aide
Homemaker	Hospice
I.V. Therapy	Family First Program
Companion Referral Service	Psychiatric Nursing
Immunization Clinics	Pediatric Nursing
Health Promotions/Evaluations	Parent Support Group-REACH
Parent Aide Program-H.A.P.I.N.	Nutrition Visits
Well Child Program	Newborn Visits
Blood Pressure Clinics	Annual Flu Clinic
Diabetic Screenings	Office blood pressure checks
Sponsorship of the Plymouth Area Ad Hoc Committee on Youth at Risk	

Visits to the town of Ashland in 1996 totaled 4155 and breakdown as follows:

Skilled Nursing:	704	Occupational Therapy:	36
Physical Therapy:	533	Home Health Aide:	2354
Speech Therapy:	54	Homemaker:	378
Social Worker:	70	Well Child/Nutrition:	26

The Pemi-Baker Home Health Agency has submitted a request to the Board of Selectmen for a 1997 appropriation in the amount of \$8866.00. This represents a per capita amount of \$4.40 based on our town's most current population as reported by the Office of State Planning in Concord.

Respectfully submitted,
Mary Ruell, Representative
Pemi-Baker Home Health Agency
Board of Directors

Pemi-Baker

Youth & Family Services Council, Inc.

1996 Annual Report

The Pemi-Baker Youth & Family Services Council, Inc. is an organization that is dedicated to promoting community-wide approaches which aid in the development of healthy youths and their families. The Council currently coordinates four programs which are available to people in Eastern Grafton County (Lincoln to Alexandria):

1. Juvenile Court Diversion - a voluntary program for first time juvenile offenders which holds them accountable for their actions without going to court. The Diversion process involves the participants with volunteers from the community who develop a contract with each youth and their family. Contracts may include community service, referrals to other human service agencies and programs, personal development tasks, etc. We have found that, of the 39 students who graduated from Diversion in 1995, more than 89% have not committed a subsequent offense since.

2. The Challenge Course - a 15-hour early intervention program for teens which focuses on issues surrounding alcohol, tobacco and other drugs. Courses are non-judgmental and confidential. Teens in the small groups are asked to assess their relationships with these substances and learn what they can do to reduce their use or stop using entirely. Additional topics of discussion include high-risk behaviors and HIV/AIDS education.

3. Information and Referral - provides area residents with a clearinghouse of information on regional human service agencies and programs. People with a variety of needs can receive free and confidential assistance on how to access these resources. Callers in the past have requested information on how to report suspected child abuse, how to access public assistance or counseling services, where to find after-school activities for children, etc. The Council also publishes a comprehensive *Guide to Community Resources* for use by towns, police, schools and other human service providers.

4. The Rated PG Program - a new program for parents and guardians who would like to receive more information about alcohol and other drugs. The program discusses how to talk with their kids about these subjects without running into a brick wall. It also provides information on what they and their children can do to reduce the risk of ever experiencing an alcohol-related health or impairment problem.

In the past year, the Council: has become one of the agencies working together in the Whole Village Family Resource Center; continued to co-write the semi-monthly "Families First" column in the *Record Enterprise*; provided administrative support to the 5th Annual Conference for Parents; and, involved the eighth grade students at PES in the Middle School Challenge Course.

In addition to the programs listed above, in 1997 we will also be: co-ordinating a conference for all 200 eighth graders in SAU #48 and Ashland; expanding our presence in the Lincoln, Newfound and other areas; and, organizing several other exciting projects in the 17+ communities we serve.

Total service figures for the Council in 1996 are as follows:

Juvenile Court Diversion	27
Challenge Course	11
Information and Referral	122
Middle School Challenge Course	60

Respectfully submitted,
Steven P. Bradley
Executive Director

1996 Annual Treasurer's Report

Balance on Hand 12-31-95	\$ 258,764.53
Total Receipts through 12-31-96	8,477,647.20
Total Expenditures through 12-31-96	8,715,762.43
Prior Year Adjustment	445.99
<hr/>	
Balance on Hand 12-31-96	\$ 21,095.29

Proof:

Balance in:

Meredith Village Savings Bank Checking 12-31-96 \$ 21,095.29

This is a true statement of the Town treasury transactions of the Town of Ashland, New Hampshire during the period of January 1, 1996 through December 31, 1996.

Respectfully submitted,
Kelly Knowlton Avery
Treasurer

Summary Inventory of Valuation 1996

Value of Land Only:

Assessed Value of Residential Land	\$ 31,998,885.00
Assessed Value of Commercial/Industrial Land	<hr/> 6,023,800.00
Total of Taxable Land	\$ 38,022,685.00

Value of Buildings Only:

Residential	47,995,656.00
Manufactured Housing	101,500.00
Commercial/Industrial	<hr/> 19,906,700.00
Total of Taxable Buildings	68,003,855.00

Public Utilities:

Electric Utilities	<hr/> 535,535.00
Total of Taxable Utilities	535,535.00

Valuation before Exemptions

Blind Exemptions	60,000.00
Elderly Exemptions	<hr/> 1,795,300.00
Total Exemptions Allowed	1,855,300.00
Total Valuation on which Tax Rate is computed	\$104,706,776.00

Statement of Appropriations And Taxes Assessed

For the Tax Year 1996 of the
Town of Ashland in Grafton County

APPROPRIATIONS

General Government

Executive	\$ 2,650.00
Election, Registration, Vital Statistics	16,139.00
Financial Administration	112,870.00
Revaluation of Property	6,000.00
Legal Expense	29,000.00
Personnel Administration	47,800.00
Planning and Zoning	2,905.00
General Government Building	12,300.00
Cemeteries	500.00
Insurance	202,400.00
Advertising and Regional Associations	1,874.00
Other General Government	10,000.00

Public Safety

Police	253,869.00
Ambulance	21,937.00
Fire	113,151.00
Building Inspection	8,225.00
Emergency Management	4,300.00

Highways and Streets

Highways and Streets	235,804.00
Bridges	300.00
Street Lighting	25,400.00
Highway Administration	140,021.00

Sanitation

Solid Waste Collection	130,191.00
Solid Waste Disposal	342,158.00

Water Distribution and Treatment

Water Services	596,369.00
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Electric Department

Electric Department	3,060,000.00
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Health

Pest Control	746.00
Health Agencies and Hospitals	10,362.00

Welfare

Direct Assistance	32,341.00
Intergovernmental Welfare Payments	7,092.00

Culture and Recreation

Parks and Recreation	79,289.00
Library	36,000.00
Patriotic Purposes	6,750.00

Conservation

Purchase of Natural Resources	640.00
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Debt Service

Princ.-Long Term Bonds & Notes	35,000.00
Int. - Long Term Bonds & Notes	4,620.00
Interest on TAN	25,000.00

Capital Outlay

Land and Improvements	72,277.00
Mach., Veh., & Equip.	17,500.00
Buildings	1,000,000.00

Operating Transfers Out

To Special Revenue Fund	15,000.00
Total Appropriations	\$6,718,780.00

REVENUES**Taxes**

Land Use Change Taxes	\$ 400.00
Resident Taxes	13,000.00
Yield Taxes	3,500.00
Payments in Lieu of Taxes	2,244.00
Interest & Penalties on Delinquent Taxes	90,500.00
Inventory Penalties	4,000.00

Licenses, Permits and Fees	
Business Licenses and Permits	1,500.00
Motor Vehicle Permit Fees	140,000.00
Building Permits	2,000.00
Other Licenses, Permits and Fees	5,385.00
 From Federal Government	
Other (Warrant Article 4)	136,600.00
 From State	
Shared Revenue	48,249.00
Highway Block Grant	34,643.00
Water Pollution Grants	22,133.00
State & Federal Forest Land Reimbursement	45.00
Other (Including Railroad)	10,828.00
 From Other Government	
Intergovernmental Revenues	39,325.00
 Charges for Services	
Income from Departments	65,600.00
Other Charges	5,000.00
 Miscellaneous Revenues	
Sale of Municipal Property	20,000.00
Interest on Investments	5,000.00
Other	51,000.00
 Interfund Operating Transfers In	
Sewer	342,158.00
Water	159,769.00
Electric	3,060,000.00
Capital Reserve Fund (Warrant Articles 3, 7, 8)	292,000.00
Trust and Agency Funds	1,500.00
 Other Financing Sources	
Proc. from Long Term Notes & Bonds (Warrant Articles 3, 4)	1,100,000.00
 Total Revenues and Credits	\$5,856,379.00

Tax Rate Computations

Town Portion

Total Town Appropriations	\$6,718,780.00
Less: Revenues	5,867,617.00
Less: Shared Revenues	33,105.00
Add: Overlay	49,946.00
War Service Credits	15,800.00
Net Town Appropriation	\$ 883,804.00
Special Adjustment	00.00
Approved Town/City Tax Effort	\$ 883,804.00
MUNICIPAL TAX RATE	\$ 8.44

School Portion

Due to Local School District	\$1,358,706.00
Due to Regional School District	763,044.00
Less: Shared Revenues	63,694.00
Net School Appropriation	\$2,058,056.00
Special Adjustment	00.00
Approved School(s) Tax Effort	\$2,058,056.00
SCHOOL(S) TAX RATE	\$19.66

County Portion

Due to County	\$ 178,037.00
Less: Shared Revenues	3,824.00
Net County Appropriation	174,213.00
Special Adjustment	00.00
Approved County Tax Effort	\$ 174,213.00
COUNTY TAX RATE	\$ 1.66
COMBINED TAX RATE	\$29.76

Commitment Analysis

Total Property Taxes Assessed	\$3,116,073.00
Less: War Service Credits	15,800.00
Add: Village District Commitments	00.00
Total Property Tax Commitment	\$3,100,273.00

Proof of Rate

Net Assessed Valuation
\$104,706,776.00

Tax Rate
\$29.76

Assessment
\$3,116,073.00

1996 Bond Requirement
Treasurer: \$116,000

Town of Ashland

Statement of Debt Service Requirements

As of December 31, 1996

Sewer Bonds
(State Guaranteed)
4.4 percent

Amount of Original Issue	\$1,100,000.00	
Date of Issue	September 1, 1968	
Principal Payable Date	September 1st	
Interest Payable Date	March 1st & September 1st	
Payable at	Boston Safe Deposit Trust Company, Boston, Mass.	
<i>Maturities—</i>	<i>— Total —</i>	
<i>Fiscal Year Ending:</i>	<i>Principal</i>	<i>Interest</i>
December 31, 1997	\$35,000.00	\$3,080.00
December 31, 1998	35,000.00	1,540.00
	<hr/> \$70,000.00	<hr/> \$4,620.00

Town of Ashland

Statement of Debt Service Requirements

As of December 31, 1996

Water Improvements Bond

Amount of Original Issue	\$448,000.00
Date of Issue	June 16, 1987
Principal Payable Date	January 15th
Principal & Interest Payable Date	July 15th

	<i>Principal</i>	<i>Interest</i>
December 31, 1997	\$ 20,000.00	\$ 21,140.00
December 31, 1998	20,000.00	19,690.00
December 31, 1999	20,000.00	18,210.00
December 31, 2000	20,000.00	16,700.00
December 31, 2001	20,000.00	15,150.00
December 31, 2002	15,000.00	13,560.00
December 31, 2003	15,000.00	12,345.00
December 31, 2004	15,000.00	11,122.50
December 31, 2005	15,000.00	9,900.00
December 31, 2006	15,000.00	8,662.50
December 31, 2007	15,000.00	7,425.00
December 31, 2008	15,000.00	6,187.50
December 31, 2009	15,000.00	4,950.00
December 31, 2010	15,000.00	3,712.50
December 31, 2011	15,000.00	2,475.00
December 31, 2012	15,000.00	1,237.50
	<hr/> \$265,000.00	<hr/> \$172,467.00

Schedule of Town Property

As of December 31, 1996

Town hall, lands and buildings	\$ 242,600
Furniture and equipment	200,000
Libraries, lands and buildings	175,600
Furniture and equipment	80,000
Police Department equipment	
Fire Department, lands and buildings	393,300
Equipment	100,000
Highway Department, lands and buildings	304,000
Equipment	150,000
Parks, commons and playgrounds	694,600
Equipment	15,000
Water supply facilities	387,900
Electric light plant	750,000
Sewer plant and facilities	6,613,200
Equipment	250,000
Schools, land and buildings	2,118,700
Other lands	76,600
Sanitary landfill	98,700
Water Mains	2,352,000
Whipple House	171,800
Furniture and contents	50,000

Statement of Appropriations and Expenditures

1996

	Appropriations	Expenditures	Over (Under)
TOWN GOVERNMENT			
Executive	\$ 2,650.00	\$ 2,388.25	\$ 261.75
Election and Registrations	16,139.00	16,484.38	(345.38)
Financial Administration	112,870.00	102,835.07	10,034.93
Revaluation of Property	6,000.00	8,260.55	(2,260.55)
Legal Expense	29,000.00	13,941.81	15,058.19
Personnel Administration	47,800.00	39,533.89	8,266.11
Planning and Zoning	2,905.00	2,440.13	464.87
General Government Building	12,300.00	16,019.35	(3,719.35)
Cemeteries	500.00	850.00	(350.00)
Insurance	202,400.00	181,977.06	20,422.94
Advertising and Regional Contingency Fund	1,874.00	1,874.00	0.00
	10,000.00	28,989.23	(18,989.23)
PUBLIC SAFETY			
Police Department	253,869.00	253,581.85	287.15
Ambulance	21,937.00	21,936.79	0.21
Fire Department	113,151.00	96,604.16	16,546.84
Building Inspection	8,225.00	4,077.97	4,147.03
Emergency Management	4,300.00	3,388.43	911.57
HIGHWAYS, STREETS AND BRIDGES			
Administration	140,021.00	132,022.15	7,998.85
Highways and Streets	235,804.00	194,487.10	41,316.90
Bridges	300.00	0.00	300.00
Street Lighting	25,400.00	25,282.00	118.00
SANITATION			
Transfer & Recycling Center	130,191.00	94,358.32	35,832.68
HEALTH			
	10,362.00	9,545.60	816.40
ANIMAL CONTROL			
	746.00	746.00	0.00
WELFARE			
General Assistance	32,341.00	17,651.76	14,689.24
Other Welfare	7,092.00	7,092.00	0.00

CULTURE AND RECREATION

Parks and Recreation	79,289.00	76,547.40	2,741.60
Library	36,000.00	36,000.00	0.00
Patriotic Purposes	6,750.00	4,571.85	2,178.15
Conservation	640.00	162.24	477.76

DEBT SERVICE

Principal Long Term Bonds/Notes	35,000.00	35,000.00	0.00
Interest Long Term Bonds/Notes	4,620.00	4,620.00	0.00
Interest Tax Anticipation Note	25,000.00	14,498.63	10,501.37
Capital Outlay	1,089,777.00	489,560.67	600,216.33

CAPITAL RESERVE

Police Department	5,000.00	5,000.00	0.00
Fire Department	5,000.00	5,000.00	0.00
Highway Department	5,000.00	5,000.00	0.00

OPERATING TRANSFERS OUT

Municipal Water Service	596,369.00	596,369.00	0.00
Municipal Sewer Service	342,158.00	342,158.00	0.00
Municipal Electric Service	3,060,000.00	3,060,000.00	0.00

PAYMENTS TO OTHER GOVERNMENTAL DIVISIONS

Ashland School District	1,390,732.08	1,390,732.08	0.00
Pemi-Baker School District	618,969.00	618,969.00	0.00
Grafton County	178,037.00	178,037.00	0.00

TOTAL BUDGETARY**APPROPRIATIONS****AND EXPENDITURES**

\$8,906,518.08 \$8,138,593.72 \$ 767,924.36

Report of the Trust and Capital Reserve Funds of the Town of Ashland on December 31, 1996

Date of Creation	Name of Trust Fund	Purpose of Trust Fund	How Invested	PRINCIPAL			INCOME			Grand Total of Principal & Income at End of Year
				Balance Beginning Year	New Funds Created	Cash Gains or Losses on Securities	Balance End Year	Income During Year	Expended During Year	
08/29/19	Thomas Cheney	Cemetery	MVSB	437.50			437.50	39.71	0.00	123.09
11/15/22	Francesella Perkins	Cemetery	MVSB	490.86			490.86	93.19	44.38	137.57
07/02/29	Jennie York	Cemetery	MVSB	250.00			250.00	45.78	21.80	67.58
04/15/30	Blanche Rogers	Cemetery	MVSB	100.00			100.00	19.62	9.34	28.96
02/17/33	Blanche Nichols	Cemetery	MVSB	150.00			150.00	27.79	13.24	41.03
11/19/39	Batchelder Thompson	Cemetery	MVSB	400.00			400.00	73.57	35.04	108.61
03/01/40	Julia Targauay	Cemetery	MVSB	100.00			100.00	19.62	9.34	28.96
03/09/40	Alice Mitchell	Cemetery	MVSB	100.00			100.00	19.62	9.34	28.96
12/31/41	Aimee Dupuis	Cemetery	MVSB	100.00			100.00	19.62	9.34	28.96
01/26/42	Deacon James Huckins	Cemetery	MVSB	100.00			100.00	19.62	9.34	28.96
01/26/42	James Ford Huckins	Cemetery	MVSB	100.00			100.00	19.62	9.34	28.96
08/28/43	Draper Corliss	Cemetery	MVSB	100.00			100.00	19.62	9.34	28.96
04/28/44	Perkins-Witten-Cheney	Cemetery	MVSB	1500.00			1500.00	273.04	130.09	403.13
04/28/44	Clarence Cheney Smith	Cemetery	MVSB	1000.00			1000.00	178.21	84.88	263.09
05/26/44	Frank Field	Cemetery	MVSB	100.00			100.00	19.62	9.34	28.96
04/27/45	C.T. Clough	Cemetery	MVSB	100.00			100.00	19.62	9.34	28.96
09/22/45	Nellie Smythe	Cemetery	MVSB	200.00			200.00	37.60	17.91	55.51
02/12/46	S.B. Cummings	Cemetery	MVSB	150.00			150.00	37.60	17.91	55.51
02/12/46	Julia Nichols	Cemetery	MVSB	100.00			100.00	19.62	9.34	28.96
02/12/46	Frank and Sarah Smith	Cemetery	MVSB	200.00			200.00	37.60	17.91	55.51
03/24/46	Margaret Horigan	Cemetery	MVSB	100.00			100.00	19.62	9.34	28.96
01/25/50	Guy Torsey	Cemetery	MVSB	200.00			200.00	37.60	17.91	55.51
08/27/50	Frank Robie	Cemetery	MVSB	150.00			150.00	29.43	14.02	43.45
10/31/51	Walter B. Brown	Cemetery	MVSB	400.00			400.00	71.94	34.26	106.20
10/31/51	Hodgdon & Pollard	Cemetery	MVSB	400.00			400.00	71.94	34.26	106.20
10/01/53	Gove Rogers	Cemetery	MVSB				100.00	19.62	9.34	28.96

08/16/56	Dona Guyotte	Cemetery	MVSB	150.00		29.43	14.02	0.00	43.45
02/14/60	Bertha C. Boynton	Cemetery	MVSB	250.00		45.78	21.80	0.00	67.58
07/11/61	Martha Cummings	Cemetery	MVSB	200.00		37.60	17.91	0.00	55.51
03/12/64	Josie Lamond	Cemetery	MVSB	200.00		37.60	17.91	0.00	55.51
08/28/46	James C. Hinds	Cemetery	MVSB	200.00		37.60	17.91	0.00	55.51
09/20/67	Lucien St. Arnould	Cemetery	MVSB	200.00		37.60	17.91	0.00	55.51
06/30/69	Drew Weeks Lot	Cemetery	MVSB	200.00		200.00	37.60	0.00	55.51
12/17/69	Marie Young	Cemetery	MVSB	200.00		200.00	37.60	0.00	55.51
Total A/C Cemetery Funds				8728.36		8728.36	1634.92	778.68	0.00
									2413.60
09/18/66	Crimmings & Berry	Cemetery	MVSB	1331.38		1331.38	740.34	49.79	0.00
06/01/30	Thompson	Cemetery	MVSB	200.00		200.00	350.76	12.20	0.00
Total A/C Cemetery Funds				1531.38		1531.38	1091.10	61.99	0.00
									1153.09
LIBRARY FUNDS									
02/08/77	Pauline Packard	Books	MVSB	1000.00		795.64	541.39	1275.00	62.03
08/07/74	Cheney Fund	Books	MVSB	1500.00		1500.00	1521.97	1583.41	3004.90
05/13/85	Harriett Addison Fund	Books	Pioneer Funds	1000.00		1000.00	1773.53	1021.41	2560.18
Total A/C Library Funds				3500.00		3500.00	4091.14	3146.21	6840.08
									397.27
MISCELLANEOUS FUNDS									
08/18/78	Edward Doggett Memorial	Scholarship	MVSB	2000.00		2000.00	653.22	54.20	0.00
03/12/93	Memorial Funds Donated By	Memorial Park Beautification Committee & Ashland Chamber of Commerce							
		Maintenance	Bank Deposit	10535.27		10535.27	5776.43	959.57	0.00
05/01/88	Alice Jane Addison Memorial Funds Donated Trust	Scholarship	MVSB	10000.00		10000.00	656.14	907.44	600.00
		Maintenance	Bank Deposit	3200.00		3200.00	165.55	222.46	0.00
				25735.27					388.01
									3588.01
Total A/C Miscellaneous Funds							7251.34	2143.67	600.00
									8795.01

	CAPITAL RESERVE FUNDS							
03/08/77	Capital Reserve	Sanitary MWSB	319633.86	5000.00	25000.00	319633.86	32161.35	16725.24
03/14/92	Capital Reserve	Highway MWSB	36400.00	5000.00	16400.00	1326.33	696.79	0.00
03/14/92	Capital Reserve	Fire Equip. MWSB	64000.00	5000.00	69000.00	4744.64	4467.37	0.00
03/12/93	Capital Reserve	Sanitary Landfill MWSB	200000.00	5000.00	200000.00	0.00	0.00	2972.32
03/25/96	Capital Reserve	Police MWSB	5000.00	—	5000.00	0.00	0.00	0.00
	Total A/C Capital Reserve		620033.86	15000.00	225000.00	410033.86	38232.32	24861.72
								0.00
								63094.04
								473127.90

Report to the Citizens of District One

It is an honor to report to you as a member of the New Hampshire Executive Council. The Executive Council is five in number and serves much like a Board of Directors at the top of your Executive Branch of State Government in Concord. We vote on most contracts over \$2,500 to outside agencies, individuals and municipalities, also major permits to use state waters. 267 unclassified positions as Commissioners and Directors within the Executive Branch of State Government, and the entire Judicial Branch of NH State Government is voted in by the Governor with the advice and consent of the Executive Council. We also vote on gubernatorial nominations of hundreds of citizens to various boards and commissions as prescribed by NH Law.

Anyone desiring further information should write or call our State House Office (listed below).

Citizens in this region should be attentive to several projects:

- 1) The statewide Health Care Council's 18 month planning project will be coming to conclusion in December of 1997. There are three very active Councils in this District. Information can be obtained by calling Commissioner Terry Morton, Department of Health and Human Services at 1-800-852-3345.
- 2) The ten year highway planning process will be underway this coming summer and fall. I will be conducting at least three hearings in this district to ascertain regional needs. Information on this project can be obtained by calling Commissioner Leon Kenison, Department of Transportation at 271-3735.
- 3) The NH Joint Tourist Promotional Program will, I expect, be funded at least with \$500,000 to be matched by local Chamber of Commerce and tourist groups to promote your region. Information on this program is available from Commissioner Robb Thomson, Department of Resources and Economic Development at 271-2411.
- 4) There is approximately \$172,000 waiting to be matched by local economic development promotion dollars from local groups. Information can be obtained on this program from Director Norman Storrs, Economic Development at 271-2341.
- 5) There is about 10 million dollars waiting for applications from local governments for Community Development Block Grants to improve your local town and area. Information on how to apply can be obtained by calling Director Jeff Taylor, Office of State Planning at 271-2155.

6) Local towns, cities, counties and eligible organizations should be aware of the large Federal and State Surplus Distribution Programs (the state surplus distribution center is open to the public at White Farm on Clinton Street in Concord, NH on Mondays, Wednesdays and Fridays). Further information may be obtained by calling Supervisor Art Haeussler, Surplus Distribution at 271-2602.

7) Citizens and groups concerned with disabilities should be aware of the large number of services available from the Developmental Disabilities Council by calling Director Alan Robichaud at 271-3236.

8) The Department of Environmental Services covering water, sewers, air, lakes and rivers has available information and financial resources by calling Commissioner Robert Varney or Assistant Commissioner Dana Bisbee at 271-3503.

9) The Department of Health and Human Services including elderly, mental health, human services, public health, drug and alcohol abuse are all under Commissioner Terry Morton at 1-800-852-3345.

Our State Government is small, effective and efficient. It is amazing how many services, both technical information and financial assistance, are available to eligible applicants and for proposals.

Please call my office at any time. I am at your service!

Raymond S. Burton
State House - Room 207
Concord, NH 03301
Tel. (603) 271-3632

1997
Ashland
Town Warrant
and
Budget

Ashland Town Warrant 1997

The State of New Hampshire

To the Inhabitants of the Town of Ashland, in the County of Grafton in said State, qualified to vote in Town Affairs:

You are hereby notified to meet at the Ashland Public School Gymnasium in said Town on Tuesday, March 11, 1997 from 9:00 AM to 7:00 PM to act upon the following Articles 1 and 2 by vote by official ballot. The polls will open at 9:00 AM and will close no earlier than 7:00 PM.

ARTICLE 1. To choose all the following officers for the year ensuing:

- (a) One member of the Board of Selectmen for 3 years
- (b) One member of the Board of Selectmen for 2 years
- (c) One Town Treasurer for 1 year
- (d) One Town Trustee for 3 years
- (e) One Library Trustee for 3 years
- (f) Four Budget Committee members for 3 years
- (g) One Budget Committee member for 2 years

ARTICLE 2. To vote upon the following question:

1. Shall we adopt the provisions of RSA 40:13 to allow Official Ballot voting on all issues before the Town of Ashland? (Petitioned by 25 or more legal voters)

You are hereby notified to meet at the Ashland Public School Gymnasium in said Town on Saturday, March 15, 1997 at 1:00 PM to act upon the following articles:

ARTICLE 3. To see if the town will vote to raise and appropriate the sum of two million eight hundred forty nine thousand three hundred dollars (\$2,849,300.00) for the upgrade, extension or replacement of water and sewer mains as follows: (1) to upgrade, replace or extend sewer mains on (a) River Street from the existing ejector station to the intersection at Leavitt Hill Road including Squam Shore Drive and Candle Shore and (b) River Street and Squam Point Lane from Leavitt Hill Road to Route 3 and 25 and (2) to upgrade, replace or extend water mains on (a) River Street from the intersection of Thompson Street to the intersection at Leavitt Hill Road including Squam Shore Drive and Candle Shore and to authorize the withdrawal from the Sewer Capital Reserve Fund in the amount of three hundred twenty four thousand three hundred dollars (\$324,300.00) plus such interest as may be available at

the time of withdrawal, and to authorize the issuance of bonds or notes to fund the balance, said bonds or notes to be in an amount not more than two million five hundred twenty five thousand three hundred dollars (\$2,525,300.00) in accordance with provisions of the Municipal Finance Act (RSA Chapter 33) and to authorize the municipal officials to issue such bonds or notes and to determine the rate of interest thereon; and to authorize the receipt and expenditure of any Federal, State or private funds that may become available for this purpose; and to further authorize the discontinuance of the Sewer Capital Reserve Fund. (Recommended by the Board of Selectmen and the Budget Committee) (2/3 ballot vote required)

ARTICLE 4. To see if the Town will vote to raise and appropriate the sum of five thousand dollars (\$5,000.00) to be placed in the Highway Department Equipment and Building Capital Reserve Fund. (Recommended by the Board of Selectmen and the Budget Committee) (Majority vote required)

ARTICLE 5. To see if the Town will vote to raise and appropriate the sum of five thousand dollars (\$5,000.00) to be placed in the Fire Department Equipment Capital Reserve Fund. (Recommended by the Board of Selectmen and the Budget Committee) (Majority vote required)

ARTICLE 6. To see if the Town will vote to raise and appropriate the sum of five thousand dollars (\$5,000.00) to be placed in the Police Department Capital Reserve Fund. (Recommended by the Board of Selectmen and the Budget Committee) (Majority vote required)

ARTICLE 7. To see if the Town will vote to raise and appropriate the sum of \$127,000.00 for the purchase of a Fire Rescue Vehicle for the Fire Department. \$77,000.00 shall be withdrawn from the Fire Department Capital Reserve Fund and \$50,000.00 shall come from general taxation in the 1997 tax year. (\$67,000.00 of the total amount to be withdrawn from the Capital Reserve Fund was authorized by vote of the 1996 Town Meeting but the funds were not used.) (Recommended by the Board of Selectmen and the Budget Committee) (Majority vote required)

ARTICLE 8. To see if the Town will vote to raise and appropriate the sum of \$28,000.00 to be used to replace the underground gas and diesel tanks as required by Federal Law. (Recommended by the Board of Selectmen and the Budget Committee) (Majority vote required)

ARTICLE 9. To see if the Town will vote to raise and appropriate the sum of \$40,000.00 for the purpose of a mower/tractor to be used by the various town departments. The Highway Department and Transfer/Recycling Center will pay \$16,000.00 toward the purchase of this equipment with monies raised

through general taxation in 1997, the Electric, Water and Sewer departments will pay \$24,000.00 with monies raised through user revenues. (Not Recommended by the Board of Selectmen and Recommended by the Budget Committee) (Majority vote required)

ARTICLE 10. To see if the Town will vote to raise and appropriate the sum of eight thousand eight hundred dollars (\$8,800.00) for the purchase of an additional baler to be used at the Transfer/Recycling Center. A grant application will be completed with New Hampshire the Beautiful to be used as an offset against this appropriation. (Recommended by the Board of Selectmen and the Budget Committee) (Majority vote required)

ARTICLE 11. To see if the Town will vote to raise and appropriate the sum of fifteen thousand twenty dollars (\$15,020.00) to hire an additional employee to be shared between the Highway Department, Transfer/Recycling Center, Parks and Recreation Department, Water Department and Sewer Department. This sum of money will pay for salary and uniform expenses. Of the total amount, \$13,965.00 will come from general taxation and the balance, being \$1,055.00 will come from user fees paid to the Water and Sewer Department. If this appropriation is approved, this sum will be used in addition to the Parks and Recreation Department already funded monies in their operating budget the sum of \$4,200.00 for a groundskeeper position. (Not Recommended by the Board of Selectmen and Recommended by the Budget Committee) (Majority vote required)

ARTICLE 12. To see if the town shall modify the elderly exemptions from property tax in the town of Ashland, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years \$20,000.00; for a person 75 years of age up to 80 years \$30,000.00; for a person 80 years of age or older \$40,000.00. To qualify, the person must have been a New Hampshire resident for at least 5 years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least 5 years. In addition, the taxpayer must have a net income of not more than \$20,000.00 or, if married, a combined net income of less than \$25,000.00; and own net assets of not in excess of \$60,000.00 excluding the value of the person's residence. (Recommended by the Board of Selectmen) (Majority vote required)

ARTICLE 13. To see if the Town will vote to combine the Ashland Water & Sewer Department - Water Division and the Ashland Water & Sewer Department - Sewer Division into one department which shall be called the Ashland Water & Sewer Department. (Recommended by the Board of Selectmen) (Majority vote required)

ARTICLE 14. To see if the Town will vote to authorize the Board of Selectmen to transfer to Cyrus Gray town owned property located on Cross Road abutting property now owned by Cyrus Gray on such terms and conditions as the Selectmen deem appropriate. (Recommended by the Board of Selectmen) (Majority vote required)

ARTICLE 15. To see if the Town will authorize the Board of Selectmen to exchange a parcel of town owned property, approximately the size of three (3) acres, located off Cedar Lane abutting the Carol Currier property for another property on Cedar Lane now owned by Carol Currier, on such terms and conditions as the Selectmen deem appropriate, provided that no monies are paid by the town in connection with this exchange. (Recommended by the Board of Selectmen) (Majority vote required)

ARTICLE 16. To see if the Town will vote to authorize the Board of Selectmen to transfer town owned property located in New Hampton, formerly used as the town water source, to the town of New Hampton on such terms and conditions as the Selectmen deem appropriate. (Recommended by the Board of Selectmen) (Majority vote required)

ARTICLE 17. To see if the Town will vote to adopt the provisions of RSA 202 - A:4-d authorizing the Library Trustees to accept gifts of personal property, other than money, which may be offered to the library for any public purpose, provided, however, that no acceptance of personal property by the Library Trustees shall be deemed to bind the town or the Library Trustees to raise, appropriate or expend any public funds for the operation, maintenance, repair or replacement of such personal property. (Recommended by the Board of Selectmen) (Majority vote required)

ARTICLE 18. To see if the Town will vote to adopt the New Hampshire Code of Administrative Rules, Chapter Env-Ws 800 State of New Hampshire Septage and Sludge Management Rules, by reference pursuant to RSA 147:1. Adoption of these rules is as a health ordinance, and enforcement of the rules shall be in conjunction with the New Hampshire Department of Environmental Services. (Recommended by the Board of Selectmen) (Majority vote required)

ARTICLE 19. To see if the Town will vote to authorize the Board of Selectmen to transfer town owned property obtained by Tax Collector's Deed, being a mobile home formerly owned by Lily Pond located in the Whispering Pines Trailer Park on Spruce Drive, selling directly to Chester and Nancy Downing on such terms and conditions as the Selectmen deem appropriate. (Recommended by the Board of Selectmen) (Majority vote required)

ARTICLE 20. To see if the Town will vote to adopt the following ordinance pursuant to RSA 31:39-a:

Conflict of Interest Ordinance

1. Disqualification from Office. No appointed or elected member of any Town Board, Commission or Committee shall participate in any decision, deliberation, or proceeding as a member thereof when it is acting upon any matter involving funding or appropriations or regulations for any Town department in which that member, or a direct relation of that member, is an employee or otherwise has a direct pecuniary interest.

2. In this ordinance, "direct relation" includes:

- | | |
|--------------------------|---------------------|
| - spouse | - step-child |
| - parent | - parent-in-law |
| - sibling | - sibling-in-law |
| - child | - significant other |
| - son or daughter-in-law | |

regardless of whether the relation resides in the same household as the member. "Direct relation" also includes any person, related or not, who resides in the member's household.

3. Pursuant to RSA 31:39-a, any member of any Town Board, Commission or Committee at the time of adoption shall be exempt from the provisions hereof for a period of one year, but said member shall comply with any other applicable statutes or case law relating to disqualification from acting in office or to incompatibility of office.

4. This ordinance shall take effect upon its adoption. (Recommended by the Board of Selectmen) (Majority vote required)

ARTICLE 21. To see if the Town will vote to authorize the Board of Selectmen to sell surplus or obsolete supplies and equipment by public auction or sealed bid or to transfer items of historical significance to the Ashland Historical Society without further vote of the Town. (Recommended by the Board of Selectmen) (Majority vote required)

ARTICLE 22. To see if the Town will vote to accept the Reports of its Boards, Commissions, Committees, and Officers for the year 1996 subject to corrections of errors when and if found. (Recommended by the Board of Selectmen) (Majority vote required)

ARTICLE 23. To see if the Town will vote to raise and appropriate the sum of \$750,988.00 for general municipal operations. Said sum does not include special articles addressed, except as expressly stated. (Recommended by the Board of Selectmen and Budget Committee) (Majority vote required)

Executive	\$ 2,650.00
Election, Registration and Vital Statistics	\$ 16,740.00
Financial Administration	\$113,898.00
Revaluation of Property	\$ 15,500.00
Legal Expense	\$ 44,000.00
Personnel Administration	\$ 52,000.00
Planning and Zoning	\$ 2,905.00
General Government Buildings	\$ 12,350.00
Cemeteries	\$ 500.00
Insurance	\$221,650.00
Advertising & Regional Association	\$ 1,881.00
Other General Government	\$ 10,000.00
Health	\$ 10,070.00
General Welfare	\$ 32,341.00
Other Welfare	\$ 7,206.00
Parks and Recreation	\$106,267.00
Library	\$ 36,000.00
Patriotic Purposes	\$ 6,750.00
Conservation Commission	\$ 200.00
Principal Long Term Bonds	\$ 35,000.00
Interest Long Term Bonds	\$ 3,080.00
Interest on TANS	\$ 20,000.00

ARTICLE 24. To see if the Town will vote to raise and appropriate the sum of \$436,177.00 for Public Safety. (Recommended by the Board of Selectmen and the Budget Committee) (Majority vote required)

Police Department	\$287,749.00
Ambulance	\$ 22,647.00
Fire Department	\$117,256.00
Emergency Management	\$ 3,300.00
Building Inspection	\$ 8,225.00

ARTICLE 25. To see if the Town will vote to raise and appropriate the sum of \$519,921.00 for Highways and Streets and Transfer and Recycling. Said sum does not include special articles addressed, except as expressly stated. (Recommended by the Board of Selectmen and the Budget Committee) (Majority vote required)

Highway Administration and Highways and Streets	\$348,803.00
Bridges	\$ 300.00
Street Lighting	\$ 25,400.00
Transfer & Recycling	\$145,418.00

ARTICLE 26. To see if the town will vote to raise and appropriate the sum of \$3,863,705.00 for the operation of the Electric, Water & Sewer Enterprise Departments. Said sum does not include special articles, except as expressly stated. (Recommended by the Board of Selectmen and the Budget Committee) (Majority vote required)

Water Department	\$ 325,032.00
Sewer Department	\$ 361,849.00
Electric Department	\$3,176,824.00

ARTICLE 27. To transact any other business which may legally come before said meeting.

a. To allow for discussion upon the following nonbinding topics:

1. Does the Town of Ashland want to continue the recycling programs as currently established or does the town wish to transfer all solid waste?

Edward J. Hubbard, Chairman
Arnold Cummings, Member
Kendall B. Hughes, Member
Board of Selectmen
Town of Ashland, N.H.

Attest: A true copy:

Edward J. Hubbard, Chairman
Arnold Cummings, Member
Kendall B. Hughes, Member
Board of Selectmen
Town of Ashland, N.H.

1997 Budget Town of Ashland

Acct. No.	PURPOSES OF APPROPRIATION (RSA 31:4)	W.A. No.	Actual Expendi- tures By D.R.A.	Budget Committee's Appropriations For Ensuing Fiscal Year		
				As Approved Prior Year	Recom- mended Prior Year	Not Recom- mended
GENERAL GOVERNMENT						
4130-4139	Executive		\$ 2,650.00	\$ 2,388.25	\$ 2,650.00	\$ 2,650.00
4140-4149	Election, Registration & Vital Statistics		16,139.00	16,484.38	16,739.78	16,740.00
4150-4151	Financial Administration		112,870.00	102,835.07	113,398.10	113,898.00
4152	Revaluation of Property		6,000.00	8,260.55	15,500.00	15,500.00
4153	Legal Expense		29,000.00	13,941.81	44,000.00	44,000.00
4155-4159	Personnel Administration		47,800.00	39,533.89	52,400.00	52,000.00
4191-4193	Planning & Zoning		2,905.00	2,440.13	2,905.00	2,905.00
4194	General Government Buildings		12,300.00	16,019.35	12,350.00	12,350.00
4195	Cemeteries		500.00	850.00	500.00	500.00
4196	Insurance		202,400.00	181,977.06	221,650.00	221,650.00
4197	Advertising & Regional Assoc.		1,874.00	1,874.00	1,881.00	1,881.00
4199	Other General Government		10,000.00	28,989.23	10,000.00	10,000.00
PUBLIC SAFETY						
4210-4214	Police		253,869.00	253,581.85	299,029.58	284,749.00
4215-4219	Ambulance		21,937.00	21,936.79	22,647.32	22,647.00

4220-4229	Fire		113,151.00	96,604.16	114,951.00	117,256.00
4240-4249	Building Inspection		8,225.00	4,077.97	8,225.00	8,225.00
4290-4298	Emergency Management		4,300.00	3,388.43	3,300.00	3,300.00
HIGHWAYS AND STREETS						
4311-4312	Administration & Highways & Streets	11	375,825.00	326,509.25	336,003.00	348,803.00
4313	Bridges		300.00	.00	300.00	300.00
4316-4319	Street Lighting & Other		25,400.00	25,282.00	25,400.00	25,400.00
SANITATION						
4324-4325	Solid Waste Disposal & Cleanup	11	130,191.00	94,358.32	141,453.00	145,418.00
4326-4329	Sewage Collection & Disposal & Other	3, 9, 11	342,158.00	272,309.55	2,755,799.16	2,775,149.00
WATER DISTRIBUTION & TREATMENT						
4331-4332	Administration & Water Services	3, 9, 11	596,369.00	167,417.60	758,032.08	761,032.00
ELECTRIC						
4351-4352	Administration & Generation		193,000.00	169,853.22	217,824.80	217,824.00
4353	Purchase Costs		2,750,000.00	2,183,255.27	2,860,000.00	2,860,000.00
4354	Electric Equipment Maintenance		61,500.00	57,223.94	60,500.00	60,500.00
4355-4359	Other Electric Costs		55,500.00	44,921.82	35,000.00	38,500.00
HEALTH						
4411-4414	Administration & Pest Control		11,108.00	10,291.60	1,204.00	1,204.00
4415-4419	Health Agencies & Hospitals		incl. in above incl. in above		9,000.00	8,866.00
WELFARE						
4441-4442	Administration & Direct Assistance		32,341.00	17,651.76	32,341.00	32,341.00
4445-4449	Vendor Payments & Other		7,092.00	7,092.00	7,161.00	7,206.00

Acct. No.	SOURCE OF REVENUE	W.A. No.	Estimated Revenue For Ensuing Fiscal Year		Actual Revenue Prior Year		Estimated Revenue For Ensuing Fiscal Year
			Estimated Revenue Prior Year	Year	Prior Year	Year	
TAXES							
3180	Resident Taxes		\$ 14,000.00	\$ 14,000.00	\$ 14,000.00	\$ 14,000.00	
3185	Yield Taxes		3,600.00	3,670.43	3,600.00		
3186	Payment in Lieu of Taxes		2,200.00	3,300.00	3,300.00		
3189	Boat Taxes		4,000.00	4,408.95	4,400.00		
3190	Interest & Penalties on Delinquent Taxes		90,000.00	92,434.85	90,000.00		
LICENSES, PERMITS & FEES							
3210	Business Licenses & Permits		1,500.00	924.28	2,500.00		
3220	Motor Vehicle Permit Fees		140,000.00	168,262.00	175,000.00		
3230	Building Permits		2,500.00	2,641.74	3,500.00		
3290	Other Licenses, Permits & Fees		2,000.00	5,907.00	6,500.00		
3311-3319	FROM FEDERAL GOVERNMENT	3	151,600.00	159,116.13	897,994.00		
FROM STATE							
3351	Shared Revenues		48,222.00	132,738.55	48,222.00		
3352	Meals & Rooms Tax Distributions		10,828.00	16,107.36	20,000.00		
3353	Highway Block Grant		34,643.00	34,643.29	38,310.00		
3354	Water Pollution Grant		22,133.00	22,133.00	21,176.00		
3356	State & Federal Forest Land Reimb.		70.00	70.18	70.00		
3359	Other (Including Railroad Tax)	10			4,400.00		
3379	FROM OTHER GOVERNMENT		33,211.00	40,625.54	35,000.00		

			Budget
			Selectmen Committee
	CHARGES FOR SERVICES		
3401-3406	Income from Departments	60,468.00	69,582.38
3409	Other Charges	3,400.00	3,362.00
	MISCELLANEOUS REVENUES		
3501	Sale of Municipal Property	25,000.00	26,520.00
3502	Interest on Investments	5,000.00	4,571.95
3503-3509	Other	57,215.00	71,419.11
	INTERFUND OPERATING TRANSFERS IN		
3914	Enterprise Fund - Sewer - (Offset)	342,158.00	342,158.00
	- Water - (Offset)	159,769.00	159,769.00
	- Electric - (Offset)	3,060,000.00	3,060,000.00
	Capital Reserve Fund	292,000.00	244,396.29
	Trust & Agency Funds	1,500.00	.00
	OTHER FINANCING SOURCES		
3934	Proc. from Long Term Bonds & Notes	1,100,000.00	1,100,000.00
	Capital Reserve Not Used		67,000.00
	"Surplus" Used in Prior Year		
	to Reduce Taxes		
	TOTAL REVENUES		
		\$5,867,617.00	\$6,050,362.32
		=====	=====
	BUDGET SUMMARY		
	Total Appropriations Recommended		
	Less: Amount of Estimated Revenues		
	(Exclusive of Property Taxes)		
	Amount of Taxes to be Raised		
		\$ 815,030.78	\$850,664.00

Emergency Telephone Numbers

Town Office	968-4432
Police	968-3224
Fire Station	968-7772
Waste Water Treatment Facility	968-7193
Water and Sanitary Business Office	968-4002
Electric Department Business Office	968-3083
Parks and Recreation Department	968-9209
Tax Collector	968-4432
Town Clerk	968-4432
Plymouth Ambulance Service	536-1252
Speare Memorial Hospital (Plymouth)	536-1120
Lakes Region General Hospital (Laconia)	524-3211
Physician, Dr. Glenn W. Bricker	968-3325
Northern Lakes Veterinary Hospital, Dr. Donald Lester	968-9710
Schools - Ashland Elementary	968-7622
Plymouth Regional High School	536-1444
Superintendent's Office - SAU #2	279-7947

Town of Ashland Offices

Selectmen's Office: 20 Highland Street Town Office Building	M, T, W, F Th	8:00 AM - 4:00 PM 8:00 AM - 5:00 PM	968-4432
Town Clerk: Town Office Building	M, T, W, F Th	8:00 AM - 4:00 PM 8:00 AM - 5:00 PM	968-4432
Tax Collector: Town Office Building	M, T, W, F Th	8:00 AM - 4:00 PM 8:00 AM - 5:00 PM	968-4432
Police Department: Administration Office Town Office Building	M - F	8:00 AM - 4:30 PM	968-7598
Electric Department: Billing Office Collins Street	M - F	8:00 AM - 5:00 PM	968-3083
Water/Sewer Department: Billing Office Collins Street	M - F	8:00 AM - 5:00 PM	968-4002
Highway Department: Collins Street	M - F	7:00 AM - 4:00 PM	968-3166
Landfill/Recycling:	M, W, F Saturday	12:00 PM - 4:00 PM 8:00 AM - 4:00 PM	968-9032
Parks and Recreation: Main Street Booster Club Building			968-9209
Fire Department: Main Street			968-7772
Scribner Public Library:	Monday Tuesday Thursday Saturday	2:00 PM - 8:00 PM 2:00 PM - 8:00 PM 2:00 PM - 8:00 PM 10:00 AM - 2:00 PM	968-7928
Public Welfare Office: Town Office Building	Thursday	5:30 PM - 7:30 PM	968-4432
Building Inspector: Town Office Building	Thursday	1:00 PM - 5:00 PM	968-4432

Ashland Emergency Numbers

FIRE AND AMBULANCE
911

POLICE
911